# ltem 7



Alice Gleghorn, PhD Director

#### Forensically Focused Mental Health Rehabilitation Center Services - Pilot of 2 Beds

**Motion 1**: Request use of \$91,000 of FY 2020-21 Community Corrections Partnership (CCP) MHRC annual operating budget allocation to establish a pilot of court referred Forensic Focused Mental Health Rehabilitation Center (MHRC) Services at Champions Healing Center in Lompoc starting program development and implementation on April 1, 2021 with two beds.

**Motion 2**: Request use of \$365,000 of FY 2021-22 CCP MHRC annual operating budget allocation to continue two bed pilot of court referred Forensic Focused MHRC services at Champions Healing Center in FY 2021-22.

**Proposal:** The proposal is for establishment of the Lompoc Crestwood Champions Mental Health Rehabilitation Center (MHRC) to create forensically focused mental health rehabilitation beds. Forensic MHRC beds are a critical level of care, identified as a gap in the system over 4 years ago. These beds are distinct from non-forensic MHRC beds in that they provide services that are required due to the current legal status of the client and necessitate a greater level of staffing for services with clients who would then be connected with Justice Alliance outpatient team after discharge. Behavioral Wellness does not currently provide Forensic MHRC beds, nor does the department have any source of funding that is dedicated to this purpose. The proposal request would invest \$91,000 in establishing a two bed pilot starting with development and implementation on April 1 to June 30, 2021 and continuing the two bed pilot in FY 2021-22.

		FY 2021/22 Request		
		lul	31	
		Aug	31	
		Sep	30	
		Oct	31	
		Nov	30	
		Dec	31	
		Jan	31	
		Feb	28	
FY 2020/21	Request	Mar	31	
Apr	30	Apr	30	
May	31	May	31	
Jun	30	Jun	30	
TOTAL DAYS	91	TOTAL DAYS	365	
Beds	2	Beds	2	
Bed Days	182	Bed Days	730	
cost/day	500	cost/day	\$500	
Amount	\$91,000	Amount	\$365,000	

#### Estimated Operating Budget of Two Bed Pilot:

**Post Pilot Planning:** The long-term approach would be to evaluate initial data including outcomes of the two bed pilot to establish a six bed "pod" model which would include investment of rehabilitation in the facility. The total ongoing annual cost of six beds at average of \$500/day is \$1,095,000. The ongoing annual \$1,103,665 allocation in the CCP operating budget would fully cover the annual cost of a six bed pod approach.

300 N. San Antonio Rd., Bldg. 3, Santa Barbara, CA 93110 TEL: (805) 681-5220 TOLL-FREE: (888) 868-1649 countyofsb.org/behavioral-wellness

# Item 9

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### Memorandum

Date:	April 2, 2021
То:	Community Corrections Partnership
From:	Spencer Cross, Probation Manager Karyn Milligan, Research and Special Projects Manager
Subject:	California Community Corrections Performance Incentives



Subject: California Community Corrections Performance Incentives Act of 2009/ Senate Bill 678 Funding and Services

The California Community Corrections Performance Incentives Act of 2009 (Senate Bill 678 [SB678]) established a system of performance-based funding that shares state General Fund savings with county probation departments based on its "Return to Prison Rate" (RPR). This payment incentivizes counties to invest in evidence-based practices proven to reduce recidivism and improve outcomes for individuals on felony probation, thereby lowering commitments to state prison.

The RPR is the number of local clients on felony probation, mandatory supervision, or PRCS sent to state prison divided by the quarterly average of each population in Santa Barbara County during that same time period.

California counties receive SB678 funding from three (3) components:

- 1. COUNTY TO STATEWIDE RETURN TO PRISON RATE COMPARISON based on each county's performance against statewide failure rates.
- 2. **INDIVIDUAL COUNTY RETURN TO PRISON RATE COMPARED TO ITS PRIOR YEAR FAILURE RATE** for reducing revocations to state prison in calendar year 2019 (as compared to calendar year 2018).
- 3. MINIMUM ANNUAL PAYMENT for those counties receiving less than \$200,000 from the formula.

Santa Barbara County's total Fiscal Year 2020-21 SB678 allocation is \$1,303,322.

#### Component #1: County to statewide return to prison rate comparison

If a county's current year RPR is less than or equal to the original statewide baseline of 7.9%, the county will receive a percentage of their highest prior SB 678 payment. Santa Barbara County has remained in the same RPR tier category since 2014 and therefore receives 70% of its highest prior payment (\$1,826,316) for this component. A breakdown of tier categories can be found in table 1.

Santa Barbara County Receives \$1,278,421 for Component #1 70% \* (Highest prior payment of \$1,826,316) = \$1,278,421

Table 1 Tier Category Based on Statewide RPR	Percentage of Highest Prior SB678 Payment
RPR <= 1.5%	100%
RPR>1.5% and <=3.2%	70%
RPR>3.2% and <= 5.5%	60%
RPR>5.5% and <=6.1%	50%
RPR > 6.1% and <=7.9%	40%

#### Component #2: Individual County return to prison rate compared to its prior year failure rate

This funding component is based upon how an individual county performs in comparison to the prior year. Each year a county's prison revocation rate from the previous year is applied to their current year's felony supervised populations to calculate the *expected* number of prison revocations. If a county sends fewer individuals on felony supervision to prison than the expected number, the county will receive 35% of the state's costs<sup>1</sup> to incarcerate an individual in prison multiplied by the number of avoided prison commitment. The number of avoided prison revocations is calculated separately for each supervised population. Santa Barbara County reduced its Mandatory Supervision prison commitments from 5 in 2018 to 3 in 2019 and therefore receives incentive funding for two avoided commitments in this category.

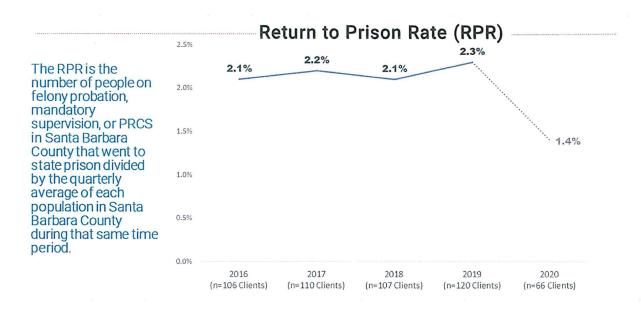
#### Santa Barbara County Receives \$24,901 for Component #2 35% \* (2 avoided commitments \* \$36,575) = \$24,901

Table 2

Component #3: Minimum annual payment	Supervision Type	Year	Average Pop	Revocations to Prison or New Prison Commitment	Return to Prison Rate (RPR)
The third funding component		2014	5,035	66	1.3%
guarantees a minimum payment of		2015	4,629	58	1.3%
\$200,000 to support ongoing	Probation	2016	4,687	86	1.8%
implementation of evidence-based		2017	4,712	86	1.8%
practices for all counties. If a county's		2018	4,712	73	1.5%
calculated payment is less than		2019	4,724	88	1.9%
\$200,000, a minimum payment of	projected	2020	4,217	53	1.3%
\$200,000 is awarded. Santa Barbara County receives in excess of		2014	216	2	0.9%
		2015	169	4	2.4%
	Mandatory	2016	169	1	0.6%
	Supervision	2017	157	2	1.3%
		2018	160	5	3.1%
the guaranteed minimum and therefore		2019	158	3	1.9%
Component #3 does not apply to our County.	projected	2020	146	2	1.4%
county.		2014	247	25	10.1%
		2015	232	17	7.3%
	PRCS	2016	248	19	7.7%
		2017	239	22	9.2%
		2018	270	29	10.7%
		2019	259	29	11.2%
	projected	2020	291	11	3.8%
		2014	5,498	93	1.7%
		2015	5,030	79	1.6%
	Total PFR	2016	5,104	106	2.1%
		2017	5,108	110	2.2%
		2018	5,142	107	2.1%
		2019	5,141	120	2.3%
	projected	2020	4,654	66	1.4%

<sup>1</sup> \$36,575 is the state's costs to incarcerate an individual in a contract bed. A "Contract bed" is defined as: "The cost to incarcerate in a contract facility and supervise on parole an offender who fails local supervision and is sent to prison." (Pen.Code, § 1233.1(a).)

Table 3



Section 1229(c) of the California Penal Code outlines the allowable spending categories for SB678:

- Implementing and expanding evidence-based risk and needs assessments
- Implementing and expanding intermediate sanctions
- Providing more intensive probation supervision
- Expanding the availability of evidence-based rehabilitation and supervision programs and ensuring program fidelity
- Five percent (5%) of all funding shall be devoted to evaluate the effectiveness of implemented programs and practices

As displayed in Table 3, the 2020 RPR is projected to drop to 1.4%. This decline is due primarily to the policies enacted as a result of the COVID-19 pandemic including zero bail and limited court hearings. In 2021, the RPR may increase as more court hearings occur and the impacts of Assembly Bill (AB) 1950 are realized. (AB1950, which limits the term of probation for many offenses, went into effect on January 1, 2021.) The Governor's 2021-2022 budget proposal includes freezing SB678 funding until a new formula can be considered. Specifically, it proposes that county's receive their highest payment of the last 3 years rather than the existing formula outlined on page 1 of this memo. If adopted as proposed, Santa Barbara County could anticipate \$1,416,944 (our FY 2019-20 allocation) in FY 2021-2022.

#### **Evidence-Based Practices and Interventions**

By utilizing validated risk and needs assessment tools and appropriate treatment matching, Deputy Probation Officers (DPO) trained in the evidence-based practices (EBP) of the Risk-Need-Responsivity (RNR) provide community supervision to high risk clients. Effective interventions and case plans are developed and managed with the ultimate goals of improving treatment outcomes for clients and reducing recidivism. The risk principle has two important components: (a) use of a reliable and validated risk assessment to predict criminal behavior and (b) appropriately matching level of service to the assessed level of risk. Research demonstrates the link

between risk level and program effectiveness, with many research studies and meta-analytic reviews concluding intensive programs are more effective when delivered to higher risk offenders. The needs principle suggests treatment programs should focus on criminogenic needs, or those factors directly relating to offending behavior that are amenable to change. The dynamic nature of criminogenic needs makes them suitable targets for treatment programs with the desired goal of recidivism reduction. The responsivity principle provides guidance on how to approach treatment and is broken down into two components—general responsivity and specific responsivity. General responsivity focuses on the learning style and abilities of the individual when determining the style and mode of treatment program delivery. This principle suggests cognitive-behavioral and social learning approaches are the most effective in producing behavior change. Specific responsivity suggests adapting interventions to the biological, social, and psychological characteristics of the individual. That is, a different intervention or mode of intervention may be needed for an individual with certain characteristics (e.g., anxiety, interpersonal sensitivity).

To assess and insure community supervision DPOs' practices are aligned with research evidence in RNR, through SB678 funding, the Probation Department has partnered with the University of Cincinnati Corrections Institute (UCCI) to measure the Department's adherence to best practices. The partnership will conclude with an assessment outlining what the Department is doing that is consistent with the research on effective interventions, as well as those areas in need of improvement and specific recommendations to enhance the effectiveness of the services delivered. The criteria used by UCCI are based on empirically derived principles of effective programs, and all of the indicators included in their assessment have been found to be correlated with reductions in recidivism. The findings will also allow for comparisons with other agencies that have been assessed using the same criteria. Currently, UCCI has 35 similar assessments in its database, four (4) of which are from California. Although anticipated to have concluded by December 2020, the COVID-19 pandemic forced the postponement of this work until 2021. The findings from this effort will ultimately inform future process and outcome evaluation efforts of all supervised Probation populations.

#### **Cognitive-Behavioral Treatment/Other Strategies**

Significant research and meta-analysis studies have established cognitive-behavioral treatment (CBT) is effective in reducing recidivism when the RNR model is employed. Multiple cognitive behavioral evidence based interventions continue to be funded, such as Reasoning & Rehabilitation, Thinking For A Change, Seeking Safety and Moral Reconation Therapy. In addition, employment preparation and placement and housing are also offered to stabilize clients in effort to positively impact recidivism. The Probation Report and Resource Centers (PRRC) provide a central location for clients to access resources and attend the above mentioned programming. For justice-involved individuals, reentry to the community, particularly through the first 60 to 90 days, is a key period. In July of 2020, Sanctuary Centers of Santa Barbara began providing enhanced outpatient treatment services and related recovery and reentry services for dual diagnosis clients at the Santa Barbara PRRC to address individuals who suffer from co-occurring mental health and drug addiction issues. To address the needs of clients who reside in the city of Lompoc, clients are referred to community-based organizations to receive comparable cognitive behavioral services to address trauma, substance abuse and anti-social cognition.

In addition, to the CBT interventions outlined above, funding from SB678 provides for additional strategies for our high risk population. GPS monitoring is provided for individuals in the community as ordered by the Court, typically utilized for clients convicted of domestic violence, gang offenses or sex crimes. In support of justice reinvestment strategies and investment in additional evidence-based interventions such as drug courts, staffing resources are provided for specialized high risk caseloads for a variety of Collaborative Courts, including Mental Health Treatment Court and Substance Abuse Treatment Court. Further, three regional DPOs provide community supervision and case management for specialized gang intervention caseloads. Item 10

## Memorandum

Date: April 2, 2021

To: Community Corrections Partnership



From: Kimberly Shean, Deputy Chief Probation Officer

Subject: Reentry Steering Committee Membership Expansion

The Re-Entry Steering Committee (RSC) has served as a standing workgroup of the CCP since December 6, 2013, and has continued to meet via Zoom on the third Thursday of every other month. To improve efficiencies, the Quality Assurance Committee was joined with the RSC in 2019 as each had many common participants. The RSC remains committed to increasing and diversifying community engagement in reentry efforts and to mobilize community members and organizations with the similar goals of reducing recidivism and meeting the diverse needs of justice-involved individuals. The meetings are 'open' to anyone interested in learning more or supporting local re-entry efforts.

To improve, enhance, and align county wide reentry efforts between departments and across community based organizations, recent RSC meetings engaged in two "reboot" sessions. These well attended meetings provided an overview of reentry research, followed by cross discipline group work in a "Stop-Start-Continue" exercise to help guide prioritization, with a dual focus comprised of reentry challenges and strategies during COVID-19, and longer term enhancements and improvements. Feedback received during these meetings highlighted a clear need to expand and diversify community stakeholder involvement and representation on the RSC. To further this effort, applications were circulated in January 2021 and 7 applications were received and reviewed by the voting members.

The following are currently recognized as official RSC voting members, as per appointment by the CCP:

- o Kim Shean, Santa Barbara County Probation Department (co-chair)
- o Deirdre Smith, Santa Barbara Sheriff's Office (co-chair)
- o Sylvia Barnard, Good Samaritan Shelter Services
- o Caroline Paine, Community Solutions, Inc.
- o John Savrnoch, Santa Barbara County Office of the District Attorney
- o Vincent Wasilewski, Santa Barbara County Sheriff's Office
- o Tracy Macuga, Santa Barbara County Office of the Public Defender
- Anthony Ivanich, California Department of Corrections and Rehabilitation/Parole
- o Vacant, Santa Barbara County Department of Behavioral Wellness
- o Eddie Perez, Impact Prison Ministry, formerly justice involved
- Noel Gomez, Santa Barbara City College

Six applicants are being recommended for appointment, with a seventh, Rick Rantz of Alan Hancock College deferring an appointment to allow consideration for other faculty. The following six individuals below are recommended to be appointed to the RSC:

- o Monie DeWit; volunteer with Human Rights Watch and Freedom 4 Youth
- o Edwin Hodges; Allan Hancock College
- Yolanda McGlinche; citizen, City of Santa Barbara Fire
- Nicole Moses; Good Samaritan victim shelter services
- o Arturo Raygoza; Allan Hancock College; formerly justice-involved
- o Edwin Weaver; Fighting Back Santa Maria Valley

Additionally, for the Department of Behavioral Wellness, the below mentioned individual is being recommended to replace the position formerly held by John Lewis. Therefore, the following RSC member appointment is recommended:

 Amy Lopez, to represent the Santa Barbara County Department of Behavioral Wellness

# Item 11

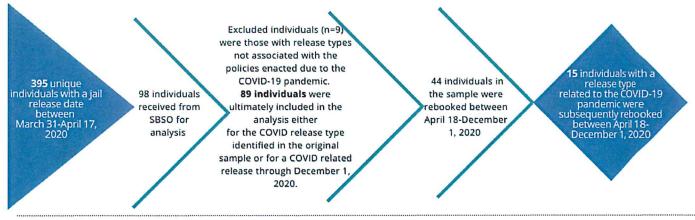


### **Sheriff Data Analysis**

#### Community Corrections Partnership (CCP)

#### **Overview**

This document synthesizes the data received from the Santa Barbara Sheriff's Office (SBSO). To enhance the depth of analysis, data was collected through the County's Master Name Index (MNI). The analysis is intended to document the rebooking of individuals released as a result of policies enacted due to the COVID-19 pandemic to inform both the Community Corrections Partnership (CCP) and CCP Working Group.



It is important to note that a data extract of all unique individuals with a jail release date over the same time period revealed a much higher count of 395 unique individuals. Given the discrepancy between the full universe of individuals released during the time period and the smaller sample provided for analysis, any findings in this document should be interpreted with caution.

#### **Key findings include**

- 1. 89% of the total sample was previously known to the SBSO. Of the 89 individuals analyzed, 79 had been booked into the jail at some point between 2017 and 2019.
- 2. 49% of the total sample (44 of 89 people) were rebooked during the follow-up period<sup>1.</sup> These individuals were known to the SBSO-accounting for a cumulative total of 189 bookings and 4,824 jail bed days between 2017-2019.
- 3. Of the 44 people rebooked, 32% (14 of 44 people) had a low IST<sup>1</sup> (1-3) or no IST score. Santa Barbara County uses the COMPAS proxy tool, locally named the IST or Initial Screening Tool. Proxy tools like the IST measure static risk factors such as current age, age at first arrest and the number of prior arrests to determine the individuals at the lowest risk to reoffend.
- 4. 17% of the total sample were rebooked after a COVID related release<sup>1</sup> (15 of 89 people). Of those rebooked after a COVID release, 47% were rebooked on a Property Offense, 27% on a Narcotics/Drug related offense, 20% for Crimes Against Persons and 6% for an 'Other' offense [Figure 1 and 2].

Prepared by the Santa Barbara County Probation Department for the Community Corrections Partnership

<sup>&</sup>lt;sup>1</sup> Follow-up period: April 18, 2020-December 1, 2020.



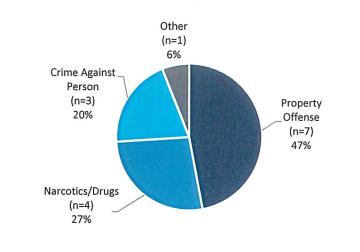


SANTA BARBARA COUNTY DEPARTMENT OF Behavioral Wellness A System of Care and Recovery



COUNTY OF SANTA BARBARA OFFICE OF THE PUBLIC DEFENDER

### Figure 1: Offense Category of the 15 Individuals Rebooked Subsequent to a COVID Release



**Figure 2:** Offense Description of the 15 Individuals Rebooked Subsequent to a COVID release

	Individuals
All Others	1
CARRY CON/DIRK OR DAGGER	1
Crimes Against Persons	3
ADW/FORCE:POSSIBLE GBI	2
ROBBERY	1
Narcotics and Drugs	4
POS/PUR F/SALE NARC/C/SUB	1
POSS CNTL SUB FOR SALE	1
TRANSP/SELL NARC/CNTL SUB	1
UNDER INFLUENCE CNTL SUB	1
Property Offenses	7
BURGLARY	3
VEHICLE THEFT	4
Total	15

#### Data

The SBSO original dataset included 98 unique individuals with jail release dates between March 31, 2020-April 17, 2020. It is important to note that a data extract of all unique individuals with a jail release date over the same time period revealed a much higher count of 395 unique individuals. Given the discrepancy between the full universe of individuals released during the time period and the smaller sample provided for analysis, any findings in this document should be interpreted with caution.

Each of the 98 records included an individual's name, DOB, CID#, sex, race, age and book/release code. Of the original data set, records with a 'NULL' or 'ordered discharged' release type were reviewed by a pretrial officer to determine if the release type was COVID related. All COVID related releases were included in the analysis including 'ER4 Cite Release-INTAKE'; 'Cite Released/ Emergency Rule 4' as well as individuals with a release type of 'court order' but where bail was set at \$0 per Emergency Rule 4(ER4). Excluded individuals (n=9) were those with release types not associated with policies enacted due to the COVID-19 pandemic either for the release which included them in the original sample or any release through December 1, 2020. These include release types of: state hospital; cap/time served; bail bond; cite/released (not COVID related).

Of the 89 individuals analyzed, each individual CID# was reviewed for subsequent bookings though December 1, 2020. In addition, the number of bookings and total bed jail days each individual incurred in calendar years 2017, 2018 and 2019 were aggregated to ascertain individual offending patterns over time.

# Item 13







### **Relative Rate Index** Community Corrections Partnership (CCP)

#### Overview

To guide local efforts, the CCP developed 5 overarching goals, objectives, and outcomes. A proposed outcome in the FY 2020-2021 Public Safety Realignment Plan was to calculate the Relative Rate Index (RRI) on race and ethnicity data of justice-involved clients at different decision points in the system. It is important to note that while the RRI will identify areas where disparities exist within the system it will not identify why those disparities are occurring.

### **GOAL 5**

Support a systemic approach to studying and addressing racial and ethnic disparities in the justice system.

The CCP is committed to understanding the extent to which racial and ethnic disparities exist within the criminal justice system. The partnership maintains its commitment to ensuring all justice-involved individuals are treated with dignity, respect, and humanity. In FY 2021-2022, the partnership will focus on expanding its understanding of racial and ethnic disparities in the justice system and addressing and implementing processes to assist in reducing disproportionality.



#### OBJECTIVES

Use county-specific findings on racial and ethnic disparities to inform decision-making.



#### FY 2020-2021 PROJECTED OUTCOME

The Relative Rate Index (RRI) was calculated on race and ethnicity data of justice-involved clients at different decision points in the system and shared with justice partners and community stakeholders.

#### What is an RRI?

The Relative Rate Index (RRI) is a helpful way to compare adult clients of different racial groups involved in the adult justice system relative to their overall percentage of the population. For a racial group to be included in the RRI they must account for at least 1% of the county's adult population over the age of 18. In Santa Barbara County, the groups evaluated for analysis by the RRI are: Black, Hispanic, and White. The rate of involvement in the justice system is based on the population of adults in the county as reported in the May 2019 California Department of Finance



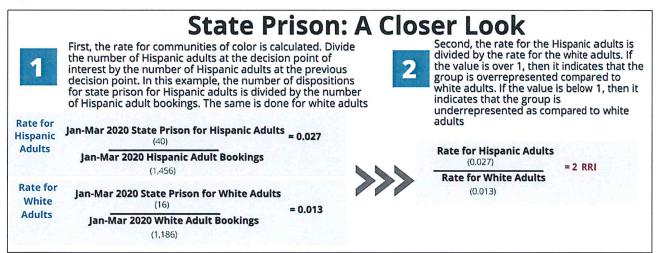
population projections<sup>1</sup>, data received from the Santa Barbara Superior Court<sup>2</sup> and Santa Barbara County Sheriff's Office through the Integrated Justice Information System (IJIS)<sup>3</sup>.

Whenever groups are treated equally – both will have an RRI equal to "1." This is true even when one group of adults is larger than the other group of adults. For this analysis, Whites were used as the reference group. An RRI value of 1 indicates that a racial/ethnic group is represented at the same rate as Whites. Values greater than 1 indicate greater representation than Whites, and values less than 1 indicate representation less than Whites.

#### **Decision-Specific Relative Rate Index**

The decision-specific relative rate index assesses disparity from one stage of the justice system to the next. Rates are calculated using the population at the preceding decision-point and therefore uses the number of adults actually at risk of experiencing an event rather than their total population in the county. For example, rates for clients receiving pretrial supervision were calculated using the population booked.

#### Figure 1: Example of RRI Calculation



<sup>&</sup>lt;sup>1</sup> Data from the Department of Finance was used for Santa Barbara County's adult population (age 18+). (http://www.dof.ca.gov/Forecasting/Demographics/Projections/). The California Department of Finance (DOF) produces population projections for the state and counties of California on a regular basis. The Demographic Research Unit is responsible by statue for maintaining up-to-date postcensal population estimates and projections, which are both calculated using the identity known as the demographic balancing equation.

<sup>&</sup>lt;sup>2</sup> Criminal Disposition data from January to March of 2019 and 2020 were provided by the Santa Barbara Superior Court. Data were sorted to the highest (not suspended) disposition type of: state prison, county jail, formal probation, summary probation.

<sup>&</sup>lt;sup>3</sup> All unique jail bookings from January to March of 2019 and 2020 including date, race.



#### Table 1: 2019 and 2020 (Jan-Mar) Raw Data for White, Black and Hispanic Adults

	2019	2020	2019	2020	2019	2020
	Wh	ite	Bla	ack	Hisp	anic
Adult Population	172,644	172,394	6,656	6,706	146,545	149,118
January to March Data		A MARKANS				
Bookings (Jan to March) Adult Population used as previous decision point	1,344	1,186	190	161	1,588	1,456
Pretrial Supervision Bookings used as previous decision point	58	153	8	15	88	116
Summary Probation Bookings used as previous decision point	66	62	8	7	114	138
Formal Probation Bookings used as previous decision point	35	25	10	3	48	56
County Jail Bookings used as previous decision point	535	520	75	70	807	778
State Prison Bookings used as previous decision point	28	16	3	4	51	40

Table 2: 2019 and 2020 (Jan-Mar) Relative Rate Index for White, Black and Hispanic Adults

	2019	2020	2019	2020	2019	2020
	Wh	ite	Bla	ack	Hisp	anic
Adult Population	172,644	172,394	6,656	6,706	146,545	149,118
January to March Data	A STATE OF STATE				A CONTRACTOR OF THE	
Bookings (Jan to March) Adult Population used as previous decision point	1.0	1.0	3.7	3.5	1.4	1.4
Pretrial Supervision Bookings used as previous decision point	1.0	1.0	1.0	0.7	1.3	0.6
Summary Probation Bookings used as previous decision point	1.0	1.0	0.9	0.8	1.5	1.8
Formal Probation Bookings used as previous decision point	1.0	1.0	2.0	0.9	1.2	1.8
County Jail Bookings used as previous decision point	1.0	1.0	1.0	1.0	1.3	1.2
State Prison Bookings used as previous decision point	1.0	1.0	0.8	1.8	1.5	2.0

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#### **Decision Point 1: Booking**

The first decision point is the client's initial contact with law enforcement and the decision to book into the County jail. Overall, communities of color were more likely to be booked into jail than their White counterparts in 2019 and 2020.

- Black adults were 3.7 times more likely to be booked than White adults in 2019 and 3.5 times more likely over the same time period in 2020.
- Hispanic adults were 1.4 times more likely to be booked than White adults in 2019 and 2020.

	What W	ould Equity Look Like	in 2020?	
	Race/Ethnicity	Actual Numbers (Jan-March 2020)	RRI	What Would Equity Look Like?
Bookings	Black	161	3.5 times MORE likely to be booked	46
White adults=1,186	Hispanic	1,456	1.4 times MORE likely to be booked	1,026

#### **Decision Point 2: Pretrial Supervision**

At pretrial release the disparity rates between communities of color and Whites were lower. However, this decision point involves a beneficial action of being released on pretrial supervision rather than being held in-custody while awaiting further court proceedings.

- Black adults were equally as likely to be placed on pretrial supervision in 2019. However, in 2020, black adults were less likely (0.7 times less likely) to be placed on pretrial supervision.
- Hispanic adults were slightly more likely to receive pretrial supervision in 2019. However, in 2020, they were 0.6 times less likely.

	What W	ould Equity Look Lik	e in 2020?	
<i>Pretrial Supervision</i> White adults=153	Race/Ethnicity	Actual Numbers (Jan-March 2020)	RRI	What Would Equity Look Like?
	Black	15	0.7 times LESS likely to be placed on pretrial supervision	21
	Hispanic	116	0.6 times LESS likely to be placed on pretrial supervision	188

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Prepared by the Santa Barbara County Probation Department for the Community Corrections Partnership (March 2021)



#### **Decision Point 3: Disposition**

Data were also collected on the dispositions that occurred at sentencing. The dispositions captured included summary or formal probation, jail, or state prison. Differences in the sentences received by communities of color were also identified at this decision point.

#### Summary Probation

- Black adults were about as likely to receive summary probation in 2019 and slightly less likely in 2020 (0.9 and 0.8 times less likely respectively).
- Hispanic adults were more likely to receive summary probation in both 2019 and 2020 (respectively 1.5 and 1.8 times more likely)

#### **Formal Probation**

- Black adults were twice as likely to receive formal probation in 2019 and about equally as likely to receive formal probation in 2020.
- Hispanic adults were 1.2 more likely to receive formal probation in 2019 and 1.8 times more likely to receive formal probation in 2020.

#### County Jail

- Black adults were as likely to receive a disposition of county jail as their White counterparts in both 2019 and 2020.
- Hispanic adults were 1.3 times in 2019 and 1.2 times more likely in 2020 to receive county jail.

#### State Prison

- Black adults were slightly less likely to receive a state prison disposition in 2019 but 1.8 times more likely in 2020.
- Hispanic adults were 1.5 times more likely in 2019 and twice as likely in 2020 to receive a state prison disposition.



	What W	ould Equity Look Lik	e in 2020?	
	Race/Ethnicity	Actual Numbers (Jan-March 2020)	RRI	What Would Equity Look Like?
<i>Summary Probation</i> White adults=62	Black	7	0.8 times LESS likely to be placed on summary probation	8
	Hispanic	138	1.8 times MORE likely to be placed on summary probation	76
	Race/Ethnicity	Actual Numbers (Jan-March 2020)	RRI	What Would Equity Look Like?
<i>Formal Probation</i> White adults=25	Black	3	EQUALLY likely to receive formal probation	3
	Hispanic	56	1.8 times MORE likely to receive formal probation	31
	Race/Ethnicity	Actual Numbers (Jan-March 2020)	RRI	What Would Equity Look Like?
County Jail	Black	70	EQUALLY likely to receive county jail disposition	71
White adults=520	Hispanic	778	1.2 times MORE likely to receive county jail disposition	638
<i>State Prison</i> White adults=16	Race/Ethnicity	Actual Numbers (Jan-March 2020)	RRI	What Would Equity Look Like?
	Black	4	1.8 times MORE likely to receive a state prison disposition	2
	Hispanic	40	2 times MORE likely to receive a state prison disposition	20

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#### Summary

Overall, the RRI reveals disparities within the system. There are some places where the disparity rates between communities of color and Whites were lower. However, these tend to be when the decision point involved beneficial actions, such as being released on pretrial supervision. Additional discussion and information gathering is likely needed. Next steps may include how to use this information to guide discussions about opportunities for change or further analysis.

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# CCP Workgroup Minutes



#### Community Corrections Partnership (CCP) Realignment Planning Workgroup

Meeting Minutes February 24, 2021

Zoom

#### CCP Realignment Planning Workgroup Members in Attendance:

Ethan Bertrand, 2<sup>nd</sup> District Representative

Alice Gleghorn, Ph.D., Director – Santa Barbara County Department of Behavioral Wellness Tracy Macuga, Public Defender – Santa Barbara County Public Defender's Office Ray McDonald, Executive Director – Santa Barbara County Workforce Development Board Paul Clementi, Principal Analyst – County of Santa Barbara County Executive Office Mag Nicola, Chief Deputy District Attorney – Santa Barbara County District Attorney's Office Angela Braun for Darrel Parker, Court Executive Officer – Santa Barbara County Superior Court Kimberly Shean, Deputy Chief Probation Officer – Santa Barbara County Probation Department Vincent Wasilewski, Chief Custody Deputy – Santa Barbara Sheriff's Office (SBSO)

#### Staff and Other Attendees:

Baldueza, Julius - Probation Department Budwani, Deepak - Public Defender's Office Burns, Shana - Behavioral Wellness Cross, Spencer - Probation Department Davis, Melanie - Probation Department Earls, Maureen - Clergy and Laity United for Economic Justice (CLUE) Gibbs, Lynne - National Alliance on Mental Illness (NAMI) Grossi, Dana - Probation Department Grossini, Jason - SBSO Lipman, Rachel - County Executive Office Meza, Ben - Probation Department Milligan, Karyn - Probation Department Nisich, Terri - County Executive Office Plastino, Rob - SBSO Ribeiro, Chris - Behavioral Wellness Riker-Rheinschild, Megan - District Attorney's Office Riordan, Suzanne - Families Act! Severance, Laurence - CLUE Sibley, Christina - Probation Department Smedley, Julie - Workforce Development Board Soderman, Michael - District Attorney's Office Vasquez, Hope - Santa Barbara County CFO

- I. Call to Order Deputy Chief Probation Officer (DCPO) Kimberly Shean
  - The meeting was called to order at 9:02 a.m.

#### II. Approval of Minutes – All

• A motion was made by Tracy Macuga to approve the minutes of the January 6, 2021, Community Corrections Partnership Realignment Planning Workgroup (CCP Workgroup) meeting as submitted. Angela Braun seconded the motion, and the minutes were approved.

#### III. Public Comment – All

• No public comment.

- IV. Comments from the Chair DCPO Kimberly Shean
  - The order of agenda items were modified to allow additional time for priority discussion.
  - The Reentry Steering Committee is expanding its voting membership; recommendations will be taken to the CCP in April for approval of six additional members from community-based organizations.

### V. Racial and Ethnic Equity and Inclusion (REEI) Sub-committee – 2<sup>nd</sup> District Representative Ethan Bertrand

- Ethan Bertrand shared a presentation on REEI efforts. The FY19-20 Realignment Plan adopted a goal to "support a systemic approach to studying and addressing racial and ethnic disparities in the justice system." A preliminary data report was created to identify disparities in numbers for arrest, incarceration, and community supervision. Findings show Black and Hispanic adults are disproportionately represented throughout the justice system in Santa Barbara County.
- For the FY21-22 Realignment Plan, the CCP approved an objective to use county-specific findings on racial and ethnic disparities to inform decision-making. Probation is working to determine the Relative Rate Index (RRI) related to arrest, incarceration, and supervision as well as coordinating additional implicit bias trainings.
- Dr. Gleghorn mentioned all behavioral services are required to comply with Class Standards, defined as federal standards for culturally and linguistically appropriate services, and suggested CCP funded entities look into Class Standards training.

#### VI. Community Engagement – Research Manager Karyn Milligan

- In FY19-20, Racy Ming Associates (RMA) was contracted to lead our community engagement efforts. After conducting discussions with 12 organizations and one focus group with justice-involved individuals, RMA noted there were no services identified as non-existent in the community; however, there is a need for greater coordination in the system. Housing and the availability of psychiatric medications were noted as having insufficient resources.
- Discussion was held regarding recommendations made by RMA.
- Lynne Gibbs, who was interviewed by RMA, commented that funding for these studies could be utilized for more productive items like peer navigation for reentry and recommended not funding these evaluations in future years. DCPO Shean responded that funds have not been allocated for this in the coming year and CCP is looking at other uses.

#### VII. Mental Health Rehabilitation Center (MHRC) - Dr. Alice Gleghorn

- Dr. Gleghorn provided a presentation outlining adjustments to the utilization of previously approved funding for the new MHRC in Santa Barbara. There has been a setback to the original MHRC as the cost estimate firm shows a \$2.1 million gap over the secured funding. A possible solution to the gap in funding is that the State will be providing \$1 billion in competitive grants to counties for expansion of mental health continuums of services, specifically naming MHRC beds in the proposal. Applying for these funds may be an avenue to closing the \$2.1 million gap, but will require time for a competitive grant process and will require a 25% match.
- The first proposal is to redirect ongoing operational funds to purchase two available beds for forensic use at the recently opened Crestwood Champion Center in Lompoc. The second proposal would be the creation of a pod of six beds that are currently unfinished rooms at the Crestwood Champion Center in Lompoc, which could be funded while applying for grant money to complete the full MHRC.
- The group discussed proposal options for the majority of the discussion.

- DCPO Shean asked for clarification on what the plan would look like for the two forensic beds. The original proposal included Incompetent to Stand Trial (IST) and those who had open criminal proceedings, so there is a need to re-propose the usage of the two beds, determining who can use them and what performance measures would be utilized. Terri Nisich added that it would be helpful to have insight from the group on outcome measures and specifics that Dr. Gleghorn would provide to inform everyone's vote for CCP in April. DCPO Shean proposed performance measures for consideration: jail bed days saved, days to restoration, numbers served, decreased level of care, and recidivism reduction following restoration.
- Christina Sibley asked if there could be negotiation of the bed rates with Crestwood. Dr. Gleghorn and Chris Ribeiro responded that the lower bed rates seen in existing contracts are for non-forensic beds and forensic beds would require a higher rate for additional staff and services. However, a deal was negotiated with Crestwood where BeWell provided \$1 million for construction of the facility and is being "paid back" through uncharged use of the beds until reaching the \$1 million cost of services. It may be possible to negotiate something similar for the pod of six forensic beds if funding was provided for the construction.
- Tracy Macuga asked about the possibility of contracting with the jail to provide treatment services for the misdemeanants using space that is set aside for the Jail Based Competency Treatment (JBCT) Program as that program is currently under capacity. Chief Wasilewski responded that while there is facility space for housing 20, they are currently only able to provide programming for 10 people at a time and there is a waiting list.

#### VIII. Jail Data Analysis - Research Manager Karyn Milligan

- This analysis was an effort to measure the recidivism rate of individuals released under Zero Bail orders during the initial days of COVID-19. Typical recidivism data is tracked over three to five years, due to this and the small sample size provided this data is to be considered more of a starting point than something to be analyzed in depth at this time.
- This data has driven interest in the creation of a crime data analysis sub-committee to better align interpretations and sharing of data. The next steps would be to create a workgroup to discuss how to approach the effects of COVID-19 on the justice system looking at the impact to victims, and how clients are recidivating.
- IX. Public Safety Realignment Plan FY2021-2022 DCPO Kimberly Shean and Probation Manager Spencer Cross
  - The FY21-22 Realignment Plan, driven by the budget approved at the last CCP meeting on February 5, 2021, is currently in draft mode. After feedback is received following this meeting, the plan will be updated and brought back in March for final review and vote to be moved to CCP in April for final approval.
  - Input was received from CLUE with multiple recommendations; many of the items have been woven throughout the goals for the plan.
  - Manager Cross presented the draft of the realignment plan, detailing updates to the goals, objectives, and outcomes for FY21-22. If there are any suggested edits or changes, please submit to Managers Cross or Milligan by March 5, 2021.
  - Laurence Severance of CLUE re-addressed the recommendation letter, specifically the addition of a Goal 6 to "Improve jail conditions to emphasize humane treatment that will materially contribute to reducing recidivism." Chief Wasilewski responded that while he agrees with the recommendations, the CCP would not be the correct forum for these types of changes and suggested taking it to a broader level, which would potentially use general fund money for items of this nature.

- a. Neighborhood Courts Pilot Program Chief Deputy District Attorney Mag Nicola
  - Mag Nicola provided an update on the Neighbor Courts Pilot. Goleta City Council has been receptive to the proposal and has offered city space for meetings. Hiring is being conducted for a coordinator and discussions are being held on how success and failure will be defined in this program.
- a. Expansion of Edovo Tablet Program Chief Custody Deputy Vincent Wasilewski
  - Tabled to the next meeting.

#### XI. Criminal Justice Funding Opportunity Submissions

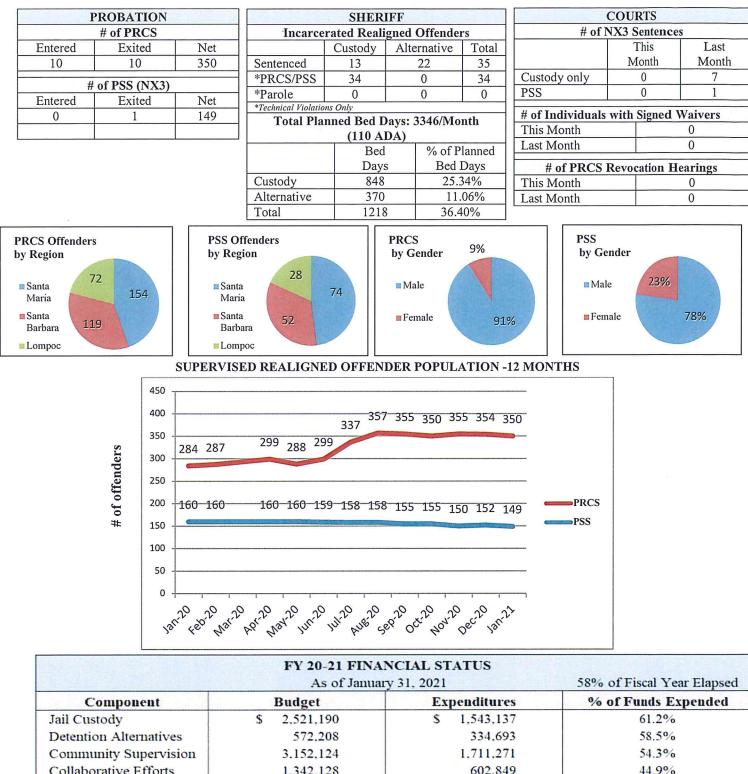
- a. Prison to Employment Initiative Workforce Development Board Executive Director Ray McDonald
  - Tabled to the next meeting.
- a. DSH Diversion (AB1810) Behavioral Wellness Director Dr. Alice Gleghorn
  Tabled to the next meeting.
- a. Community Court Grant TBD
  - Tabled to the next meeting.

#### XII. Confirm Next Meeting for March 24, 2021, at 9:00 a.m. and Adjourn – DCPO Kimberly Shean

Respectfully submitted by Lesley Stewart, Administrative Office Professional Senior

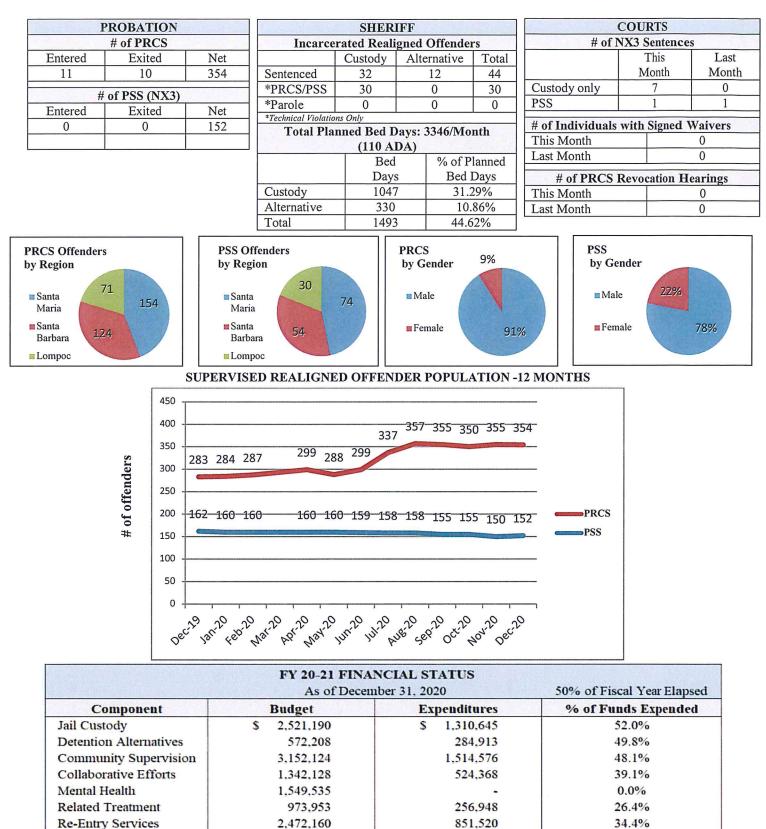
# Operational Impact Reports

#### Realignment Operational Impact Report January 2021



Total	\$ 14,705,414	\$ 6,544,601	44.5%
Administration	468,125	216,139	46.2%
Evaluation	424,802	122,140	28.8%
Pretrial Services	793,829	456,624	57.5%
Subsidized SLE, Detox	320,000	141,624	44.3%
Victim Services	115,360	34,189	29.6%
Re-Entry Services	2,472,160	953,924	38.6%
Related Treatment	973,953	273,237	28.1%
Mental Health	1,549,535	154,774	10.0%
Collaborative Efforts	1,342,128	602,849	44.9%
Community Supervision	5,152,124	1./11.4/1	54.570

#### Realignment Operational Impact Report December 2020



115,360

320,000

793.829

424,802

468,125

\$ 14,705,414

34.189

109,921

403,368

108.091

174,934

5,573,473

S

29.6%

34.4%

50.8%

25.5%

37.4%

37.9%

Victim Services

Pretrial Services

Administration

Evaluation

Total

Subsidized SLE, Detox

### DRAFT

COUNTY OF SANTA BARBARA

## PUBLIC SAFETY REALIGNMENT PLAN



## FY 2021-2022

COMMUNITY CORRECTIONS PARTNERSHIP





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Join Us!

## www.sbprobation.org

Members of the community are invited to attend public meetings led by the County of Santa Barbara Probation Department. Meetings focus on current topics and issues in the areas of community corrections, reentry services, and juvenile justice. Click on the 'Community Board' to learn about the various committees and workgroups, their purpose, and meeting dates and times.



## Introduction

"Persistence and resilience only come from having been given the chance to work through difficult problems."

--Gever Tully

Fiscal year 2021-2022's following Realignment Plan provides a summary of Santa Barbara County's programs, services, and various approaches to support victims and address the needs of our community's justice-involved individuals with a primary goal of reducing recidivism. The plan illustrates the efforts over the past year to enhance services as well as areas of expansion for the coming year. The goals and outcomes are documented in the plan and create the framework for the upcoming year. This year's plan also includes the challenges created by the COVID-19 pandemic and how the County Departments and collaborative agencies responded to continue to provide services during these unprecedented times.

The Public Safety Realignment Act (Assembly Bill 109) was passed on October 1, 2011, as a means of addressing overcrowding in California's prisons and in alleviating the State's financial crisis. Additionally, it expanded the role of the Santa Barbara County Community Corrections Partnership (CCP), as established in the California Community Corrections Performance Incentives Act of 2009 (Senate Bill 678), and created a seven (7) member Executive Committee. The Act transferred the responsibility for specific inmates and parolees from the California Department of Corrections and Rehabilitation (CDCR) to counties. Subsequent to the passage of the Act in 2011, a plan for implementation of Realignment in Santa Barbara County has been brought before the Board of Supervisors (BOS) each year for approval and adoption.

As we enter our tenth year, strategies have evolved and adapted in response to changing legislation, data learned from outcome evaluations, and the changing needs of clients and the community. To ensure the Realignment Plan goals and objectives remain at the forefront of the CCP, regular meetings are held and attended by the membership, collaborative agencies, community members and other stakeholders. Data collection and analysis remains paramount to the CCP and ensures an informed decision making process is utilized regarding the monitoring or modification of programming and services funded by realignment. The CCP also regularly reviews new program proposals, recidivism data, programmatic updates, new legislation, grant opportunities, pilot programs and current trends in the justice system.

The CCP continues to support the concepts of justice reinvestment and values the collaborative efforts between Departments and community based organizations (CBO). Leveraging these



partnerships, a "shared safety" initiative will be considered in the coming year. This systemic framework and change initiative hopes to further our work already in progress and "shift the focus of punitive only responses to crime, to prevention, true accountability, and restoring the well-being of all communities." The plan presents a balanced and data-driven road map with emphasis on pretrial services, reentry coordination, community supervision, and custody and treatment interventions.

The FY 2021-2022 Realignment Plan may also be viewed online at: https://www.sbprobation.org/sbcprob/index.html



# County of Santa Barbara Public Safety Realignment Plan Fiscal Year (FY) 2021-2022 Plan

## I. Local Planning & Oversight

## A. COMMUNITY CORRECTIONS PARTNERSHIP (CCP)

Each year, the CCP develops a plan for the Public Safety Realignment Act (Assembly Bill 109) and the Executive Committee of the Community Corrections Partnership (ECCCP) votes to approve the annual spending plan submission to the Board of Supervisors (BOS). As required by statute, the annual plan and recommended programs are to be consistent with local needs and resources as applied to the Realigned population.

## i. Executive Committee of the Community Corrections Partnership

- o Bill Brown, Sherriff-Coroner
- o Joyce Dudley, District Attorney
- o Alice Gleghorn, Ph.D., Director, Department of Behavioral Wellness
- o Tanja Heitman, Chief Probation Officer (Chair)
- o Tracy Macuga, Public Defender
- o Darrel Parker, Court Executive Officer
- o Marc Schneider, Santa Maria Police Chief

### ii. Community Corrections Partnership at Large Members

- o Sylvia Barnard, Executive Director, Good Samaritan Shelter
- o Kevin Carroll, Homeless Guest Services Director, Santa Barbara Rescue Mission
- o Gabriela Dodson, Family Service Agency
- o Gregg Hart, 2<sup>nd</sup> District Supervisor
- o Ray McDonald, Workforce Development Board
- o Daniel Nielson, Director, Department of Social Services
- o Susan Salcido, Ed.D., Superintendent of County Schools



## B. COMMUNITY CORRECTIONS PARTNERSHIP (CCP) WORKGROUP

The CCP appointed a workgroup tasked with the identification and preparation of recommendations regarding the FY 2021-2022 Realignment Plan. An opportunity for public comment is offered at all workgroup meetings. CCP workgroup voting members are listed below:

- Ethan Bertrand 2<sup>nd</sup> District Representative Santa Barbara County Board of Supervisors
- Michael Cash Guadalupe Police Chief Guadalupe Police Department
- Paul Clementi Principal Analyst Santa Barbara County Executive Office
- Alice Gleghorn
   Director
   Santa Barbara County
   Department of Behavioral
   Wellness
- Tracy Macuga
   Public Defender
   Santa Barbara County Public
   Defender's Office

- Ray McDonald Executive Director Santa Barbara County Workforce Development Board
- Mag Nicola Chief Deputy District Attorney Santa Barbara County Office of the District Attorney
- Darrel Parker Superior Court Executive Officer Santa Barbara County Superior Court
- Kimberly Shean (chair) Deputy Chief Probation Officer Santa Barbara County Probation Department
- Vincent Wasilewski Chief Custody Deputy Santa Barbara County Sheriff's Office



## C. REENTRY STEERING COMMITTEE (RSC)/ EVIDENCE-BASED PRACTICES QUALITY ASSURANCE COMMITTEE (QA)

The Community Corrections Partnership (CCP) formed the Santa Barbara County Reentry Steering Committee (RSC) to act as a standing body and provide oversight and guidance to those entities and organizations working to engage and serve individuals returning to the community from jail or prison. A case planning process is implemented for a reentry client that takes a comprehensive approach beginning at intake into a correctional facility, through the period of incarceration, and reentry into the community and into aftercare. In FY 2018-2019, the RSC was combined with the Quality Assurance (QA) Committee. The QA Committee was established as a working group to reduce recidivism through the utilization and implementation of research-based interventions. The group is comprised of representatives from the Probation Department, the Santa Barbara Sheriff's Office (SBSO), the Department of Behavioral Wellness (DBW), and community based organizations (CBOs). The ongoing goals of the QA Committee are to assess and ensure fidelity with the use of evidence-based models, to support skill building by creating opportunities for joint training and development, to identify gaps in service, to ensure efficient service delivery, and to promote improved outcomes through collaborative quality assurance efforts in Santa Barbara County.

**RSC Voting Members:** 

- Paloma Arnold Dean of Student Affairs Santa Barbara City College
- Sylvia Barnard Executive Director Good Samaritan Shelter Services
- Tracy Macuga
   Public Defender
   Santa Barbara County Public Defender's
   Office
- Caroline Paine Program Coordinator Community Solutions, Inc.
- Eddie Perez Pastor Impact Prison Ministry Formerly justice-involved

- John Savrnoch Chief Deputy District Attorney Santa Barbara County District Attorney's Office
   Kimberly Sheep
  - **Kimberly Shean** Deputy Chief Probation Officer Santa Barbara County Probation Department (Co-Chair)
- Deirdre Smith
   Inmate Services Manager
   Santa Barbara County Sheriff's Office
   (Co-Chair)
- Vincent Wasileski Chief Custody Deputy Santa Barbara County Sheriff's Office



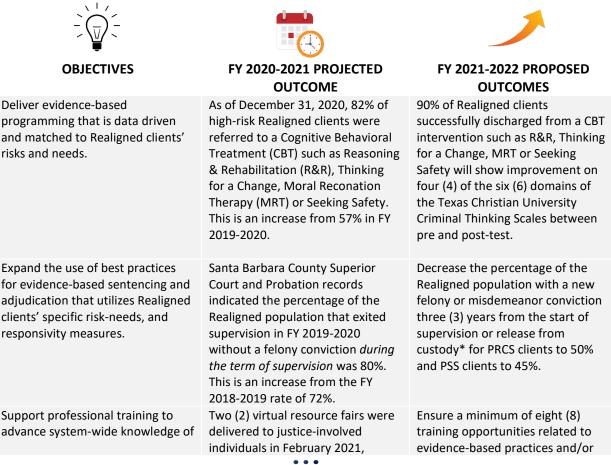
# **II. GOALS, OBJECTIVES & OUTCOMES**

Public Safety Realignment places significant responsibility on the local jurisdiction and brings with it numerous challenges; however, by offering considerable flexibility it also presents opportunities. The local Community Corrections Partnership (CCP) is committed to mitigating challenges and seizing these opportunities to improve the local criminal justice system. To guide the local efforts and provide focus of the designated resources, the following goals, objectives and outcomes have been developed.

## GOAL 1

#### Enhance public safety by reducing recidivism.

Reducing recidivism is the primary focus of Santa Barbara County's Realignment efforts. Strategies for impacting the drivers of criminal behavior require the use of evidence-based programs delivered to model fidelity. Not only has the CCP endorsed the utilization of programs proven to reduce recidivism, it has leveraged its work with "Results First" to guide resource allocation decisions.





evidence-based practices in the criminal justice field.

bringing key providers together to provide information about essential services. Additional training opportunities related to evidence-based practices and interventions were paused due to the COVID-19 pandemic. interventions are provided to staff and service providers.

\*Recidivism is a key outcome measure for practitioners to evaluate the extent to which programs and services are changing behavior. See page 40-42 in the Data Collection & Evaluation section for additional information and data on recidivism.



### Enhance the use of alternative detention (pre- and post-sentence) for appropriate justiceinvolved individuals.

The CCP is focused on reducing the reliance on incarceration through the utilization of alternative sentencing and detention options for appropriate justice-involved individuals. Research-based assessment instruments used are to assure the safety of the community and reduce unnecessary detention for eligible individuals including those who are awaiting trial and those already sentenced.

OBJECTIVES	FY 2020-2021 PROJECTED OUTCOME	FY 2021-2022 PROPOSED OUTCOMES
Utilize evidence-based assessment tools for pretrial and post-sentence jail release decisions.	From July 1-December 31, 2020, overrides of the Virginia Pretrial Risk Assessment Instrument (VPRAI) were at 15%, meeting the goal to ensure overrides do not exceed 15%. <i>This percentage</i> <i>excludes clients (n=108) supervised</i> <i>at a higher level per Santa Barbara</i> <i>County local policy.</i> <sup>1</sup>	Ensure overrides of the VPRAI risk assessment instrument do not exceed 15%.
Strive to maximize jail capacity for highest-risk clients and identify those who can be safely released.	As of December 31, 2020, 9% of the total housed jail population were assessed as low-risk to recidivate. This is a decrease from 15% as of the same date last year.	90% of inmates held in the jail over two (2) weeks will have an IST completed and ensure that no more than 9% of the total housed jail population are low-risk to reoffend.
Expand the diversion of individuals from the justice system.	The COVID-19 pandemic forced the postponement of the Neighborhood Court program. As such, the objective outcome related to the diversion of individuals from the justice system to the Neighborhood Court was not realized.	Divert no less than 50 individuals from the justice system to the Neighborhood Court.

<sup>1</sup> 108 clients were excluded per a local policy informing that clients with certain offense types be supervised at specific levels: All DV, Firearms, Sex, DUI w/Priors or Injury, Large Quantity Narcotic Sales, and Serious/Violent Offenses per Penal Code sections 667.5(c) and 1192.7(c) will be supervised at Level 5 if risk score is between 0-6, and at Level 6 if risk score is between 7-14.



# Provide for successful and equitable reentry of justice-involved individuals back into the community.

The CCP is committed to coordinating and providing services to prepare justice-involved individuals for the successful return to their community after a period of incarceration. Strategies include providing needed rehabilitative services, removing barriers to housing as well as capturing community input on program development and other justice system reform efforts.

OBJECTIVES	FY 2020-2021 PROJECTED OUTCOME	FY 2021-2022 PROPOSED OUTCOMES
Provide services and treatment in partnership with existing community providers.	As of December 31, 2020, 77% of unemployed Realigned clients had been referred to an employment/vocational development program, exceeding the goal to increase this outcome to 70% in FY 2020-2021.	Ensure that no less than 45% of people that attend an intake will complete the Prison to Employment (P2E) Job Development/Placement Service phase and will secure employment.
Facilitate access to sober living and transitional housing, as well as supportive long-term housing.	As of December 31, 2020, 86% of Realigned clients reporting as transient were referred to sober living or transition housing, exceeding the FY 2020-2021 goal of 75%.	At discharge, 75% of housed clients who are successfully discharged will have secured stable housing defined as a regular nighttime residence or having a primary nighttime residence that is not a temporary shelter or other place not designed for sleeping.
Promote a shared safety approach in conjunction with community partnerships and engagement.	In FY 2020-2021, Racy Ming Associates (RMA) published a report on community themes gathered from facilitated discussions with key stakeholders and representatives from 12 organizations and one focus group of justice-involved individuals.	Explore launching a Shared Safety Initiative in order to "shift the focus from penal only responses to crime, to prevention, true accountability and restoring the well-being of all communities." <sup>1</sup>
Number of clients evaluated for referral through the Community Defender Division (CDD).	It is projected that 800 clients will be evaluated by CDD in FY 2020- 2021 for needed services including shelter, housing, drug treatment, mental health treatment, and/or vocational services.	Connect 50% of advocate referrals with transitional housing services.

<sup>&</sup>lt;sup>1</sup> http://sharedsafety.us/wp-content/uploads/2017/02/Blueprint\_download.pdf



Coordinate efforts to eliminate duplication, enhance efficiencies, and promote best practices.

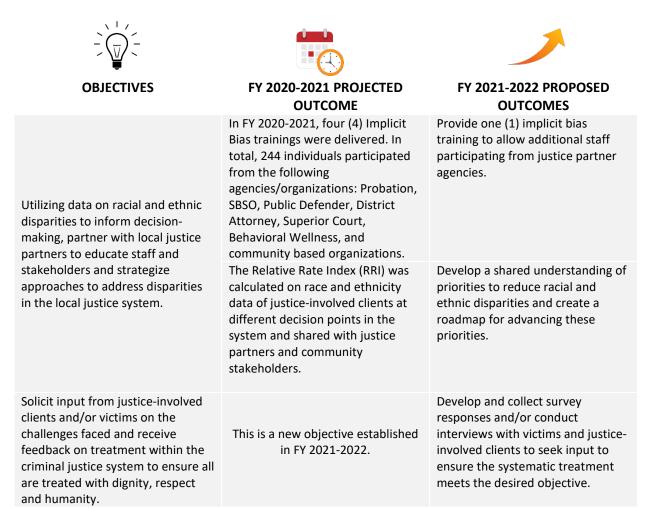
Working collaboratively, the CCP is able to address emerging issues to support the Realigned population and promote community safety. These efforts have included data integration across systems, the evaluation of Public Safety Realignment practices and programs, and fidelity reviews of delivered evidence-based programs.

OBJECTIVES	FY 2020-2021 PROJECTED OUTCOME	FY 2021-2022 PROPOSED OUTCOMES
Ensure fidelity to the research- based models for funded programs.	It is projected that 90% of funded evidence-based programs will have curriculum specific fidelity reviews completed in FY 2020-2021.	To assess quality and monitor program fidelity—how closely a program adheres to its research- based design— ensure no less than 90% of funded evidence-based programs have completed curriculum specific fidelity reviews.
Evaluate adherence to evidence based strategies.	The COVID-19 pandemic forced the postponement of the University of Cincinnati Corrections Institute's (UCCI) assessment of the Probation Department.	In collaboration with UCCI, complete a community supervision assessment and evaluation outlining and documenting the extent to which operations of the adult Probation division aligns with best practices in recidivism reduction.
Collaborate with justice partners for information sharing and coordination of efforts around best practices.	The Compliance Response Teams (CRT) completed 207 compliance checks of Realigned clients from July 1-December 31, 2020. Due to the COVID-19 pandemic, the goal of increasing by 20%, or to 347 total compliance checks in FY 2020- 2021, was not met.	Provide quarterly "Safe At Home" community wellness operations on adult clients and their families, and homes with vulnerable victims, to assess living environments, determine needs of the clients and/or family members, and provide information on community resources.
Capture and integrate data necessary to measure outcomes.	In FY 2020-2021, the number of agencies contributing to the Master Name Index (MNI) expanded to include the Public Defender's Office as the fourth agency –in addition to Probation, Santa Barbara Sheriff's Office (SBSO) and the Superior Court.	Increase partners sharing data via the MNI to perform data analysis and reporting across agency systems regardless of where justice-involved client data exists.



## Support a systemic approach to studying and addressing racial and ethnic disparities in the justice system.

The CCP is committed to understanding the extent to which racial and ethnic disparities exist within the criminal justice system. The partnership maintains its commitment to ensuring all justice-involved individuals are treated with dignity, respect, and humanity. In FY 2021-2022, the partnership will focus on expanding its understanding of racial and ethnic disparities in the justice system and addressing and implementing processes to assist in reducing disproportionality.





## **III. POPULATION**

The implementation of Realignment created additional populations under probation supervision. Clients released from prison after serving a commitment for a non-violent, non-serious felony and individuals not convicted of a high-risk sex offense are released on Post Release Community Supervision (PRCS). In addition, Post Sentence Supervision (PSS) are individuals sentenced pursuant to 1170h(5)PC. These individuals qualify to serve their prison sentences locally in the County jail after

## FIGURE 1: PRCS AND PSS DEMOGRAPHICS



being convicted of a non-serious, non-violent offense. Additionally, these individuals are not registered sex offenders and do not have a prior "strike" (serious and/or violent felony). The law allows for two (2) types of sentences; a straight commitment to County jail pursuant to 1170(h)(5)(A) PC or a split sentence 1170(h)(5)(B)PC which includes a period of time in jail followed by a period on mandatory supervision by Probation.

Figure 2 shows the number of Realigned clients continues to be relatively small when compared to the total number of clients supervised by Probation. Realigned clients represent only 15% of the overall supervised population in the County. However, as shown in Figure 3 Realigned clients are more likely to assess as high-risk to reoffend or reoffend violently as compared to those on standard probation supervision (83% for PRCS clients and 68% for PSS as compared to 30% for those on standard probation supervision).

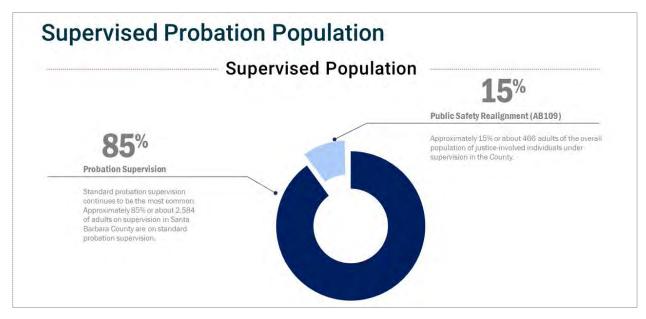
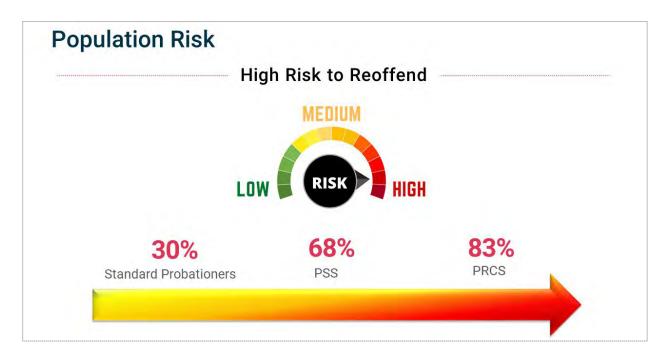


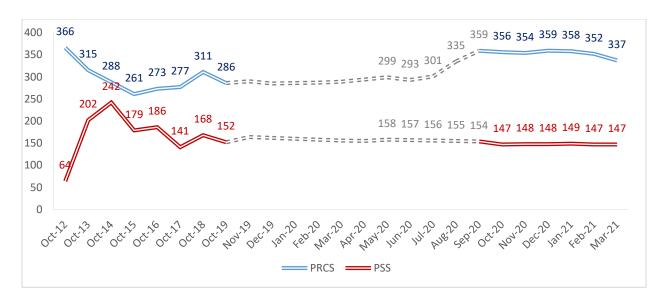
FIGURE 2: SUPERVISED PROBATION POPULATION (December 2020)



#### **FIGURE 3: POPULATION RISK**



As displayed in Figure 4, the local number of PRCS clients supervised has increased over the last year. This is due to the California Department of Corrections and Rehabilitation (CDCR) expedited release of individuals in the state prison system to, "decompress the population in order to achieve adequate physical distancing" due to the COVID-19 pandemic.<sup>2</sup> The number of PSS clients, or those supervised on mandatory supervision by Probation after a period of time in jail, has remained relatively stable over the last year.



#### FIGURE 4: PRCS AND PSS POPULATIONS

<sup>&</sup>lt;sup>2</sup> https://www.cdcr.ca.gov/covid19/expedited-releases/



# **IV. PROGRAM STRATEGIES**

## **NEIGHBORHOOD COURT PILOT PROGRAM**



Beginning in FY 2020-2021, the Community Corrections Partnership (CCP) approved funding to support a Neighborhood Court (NHC) program pilot project for the period of two (2) years. The Santa Barbara County District Attorney's Office (DA), in partnership with the Second District Supervisor's Office, will continue to work towards the implementation of a NHC pilot program during FY 2021-2022. The NHC Program is intended to be a restorative justice-based pre-filing diversion program for certain misdemeanor offenses and infractions. Through the NHC program, a person who commits a qualifying

offense would appear before a panel of trained community volunteers to discuss the offense that took place, the impact of the offense on the community, and actions that the individual can take to make amends with the community and prevent future offenses. After meeting with NHC volunteers, the participant would complete the agreed-upon accountability actions such as community service, letters of apology, educational opportunities, counseling, etc. Upon the participant's successful completion of accountability actions, the DA's Office would not file the charge in court.

In February of 2021, the City of Goleta approved the pilot program and will assist in providing a space for neighborhood court sessions to be held once it is again safe for people to gather. Upon direction from the City Council, the City could assist with the recruitment of volunteers, provide space for neighborhood court sessions to be held, and provide community service opportunities for people who go through the neighborhood court process (e.g. helping with park maintenance, picking up trash, painting over graffiti, volunteering at the library, etc.). The pilot program will serve the City of Goleta and the unincorporated Goleta Valley (with the exception of Isla Vista/UCSB).

Benefits of a NHC program include diverting low-level offenses through a restorative justice process that promotes accountability, increased community involvement in advancing public safety, and a reduction in time and money spent on adjudicating low-level offenses in court.

#### FIGURE 5: FY 2021-2022 NEIGHBORHOOD COURT PILOT PROGRAM



Funding will pay for one (1) staff member to oversee the NHC pilot program and costs associated with training and technical assistance. This staff member will work in conjunction with other DA staff, NHC volunteers, law enforcement partners, and community stakeholders in carrying out the program. For FY 2021-2022, \$154,500 was allocated from the Programmatic Restricted Fund Balance. Due to not fully implementing the program during the first year,



additional funding will ensure a full two years of pilot data will be collected that will take the program into FY 2022-2023.

## **JAIL CUSTODY**

Realignment funds are directed to supplement jail resources as a means of ensuring that justice-involved individuals who require a custody setting have a jail bed and to facilitate short flash incarcerations, as needed. Classification requirements mandate the housing of Realigned inmates throughout the jail facilities. The funded jail positions help to ensure there is adequate staff available to address and respond to the needs of the inmates. This required



staffing allows for the delivery of supervision during housing, booking and release processes, meals, medical and mental health services, movement related to programming opportunities, and emergency response.

Prior to Realignment, the Santa Barbara Sheriff's Office (SBSO) received approximately \$375,000 annually from the State to help offset a portion of the cost of incarcerating State parolees who were held solely on a parole revocation. Upon implementation of Realignment, the State was no longer required to provide money to house State parole justiceinvolved individuals in local jails. The Realignment funds provided to the SBSO for jail custody replace this lost State revenue and provide increased funding to house justiceinvolved individuals that would have previously been confined in State facilities and are now held in the County Jail.





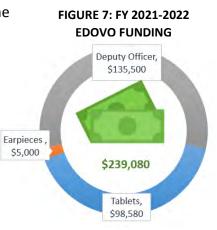
This fiscal year was particularly challenging for the Custody Division of the SBSO due to COVID-19 and the countywide impacts. In April 2020, the Judicial Council of California adopted emergency court rules in response to the COVID-19 pandemic. These emergency court rules, coupled with other operational changes and responses to COVID-19 implemented by the SBSO, Probation Department, Public Defender's Office (PD) and District Attorney's (DA) Offices, led to a significant decrease in the jail population. This collaboration to decrease the in-custody population resulted in a 39% decrease in the incarcerated population from February 2020 (average daily population of 918) to May 2020 (average daily population of 556).

The SBSO along with the Santa Barbara Superior Courts and the PD's Office quickly installed and implemented several court video visitation booths throughout the main jail campus to accommodate the necessary transition to virtual court hearings. This transition has improved efficiency for the courts relative to in-custody defendants. Virtual court hearings have proven to be more cost effective and have provided additional safety measures as they do not require transporting defendants from the custodial facility to a courtroom.



## **EDOVO TABLET PROGRAM – JAIL**

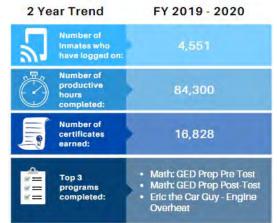
The EDOVO tablets were implemented in the jail in August 2018. The EDOVO platform focuses on educational programming with an "Earn and Learn" component. Inmates earn entertainment credits based on the amount of time spent on the educational platform. Inmates are given the opportunity to earn certificates for classes completed on the tablets. Inmates have access to over 24,000 videos, articles, books, and courses. Courses include those accredited by the American Community Corrections Institute, GED preparation, cognitive behavioral interventions (such as Anger Management), alcohol and drug education, religious instruction, and health education. There are 180 tablets available to be deployed each week to inmates who do not



participate or have access to programming in the Sheriff's Treatment Program (STP). Inmates have access to the tablets for approximately four (4) hours per week.

The Community Corrections Partnership (CCP) approved the use of ongoing Realignment funds to maintain the EDOVO tablet program. In addition, funding was allocated for a full-time Sheriff's Deputy to maintain oversight of the program and ensure the tablets remain in circulation and in good repair, as well as the purchase of additional earpieces.

In response to COVID-19, the number of tablets in circulation was increased from 180 to 200 due to a generous donation from EDOVO. This allowed the Santa Barbara Sheriff's Office (SBSO) to prioritize tablet distribution to inmates who were placed in quarantine and had no access to other services. The number of certificates declined during this fiscal year due to the drastic change in our population, individuals being released as a result of COVID, and prioritizing individuals in quarantine. The number of unique individuals also decreased as a result of releases that left longer-term individuals in custody while releasing more individuals as a result of efforts to reduce the jail population.



## FIGURE 8: EDOVO TABLETS



## PRETRIAL SUPERVISED RELEASE PROGRAM

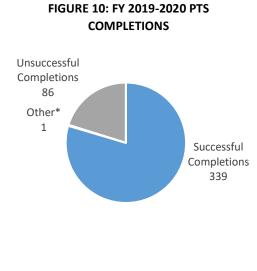
The Pretrial Supervised Release Program was funded by the Community Corrections Partnership (CCP) in FY 2017-2018 and was implemented in July 2017 with the first of two (2) Deputy Probation Officers (DPOs) identified as Pretrial Compliance Officers (PTCOs) appointed.

In FY 2018-2019, the Realignment Plan was revised to include the elevation of the second PTCO to a Senior (Sr.) DPO classification to provide administrative support including representation at planning meetings, to assist with the development and implementation of policies and protocols, and to provide a lead DPO in the PTCO classification. In response to



an increase of defendants being released on pretrial supervision and other projected bail reform measures, two (2) additional DPO positions were added.

In FY 2019-2020, the Board of Supervisors (BOS) approved funding for an additional two (2) PTCO positions through general fund allocations, and the program currently consists of six (6) Pre-trial Compliance Officers; three (3) are assigned to North County covering Santa Maria and Lompoc, and the other three (3) are assigned to Santa Barbara.



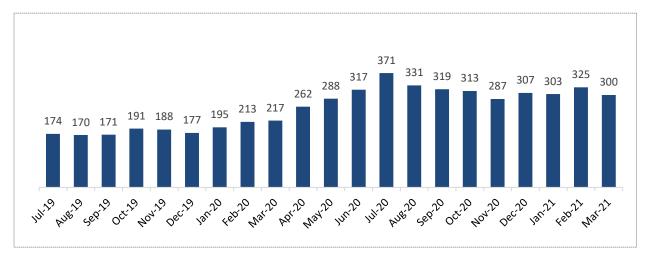
PTCOs are responsible for the supervision of defendants released on supervised release according to their risk level, installation and monitoring of Global Position Satellite (GPS), responding to Secure Continuous Remote Alcohol Monitoring (SCRAM) violations/tampers and completion of pretrial supervision progress reports and violation reports.

During FY 2019-2020 a total of 574 defendants entered Pretrial Supervision (PTS) of which 426 completed the program with a majority being successful (80%). 544 were assessed by the Virginia Pretrial Risk Assessment Instrument. The majority of clients released on PTS were supervised for 90 days or more.

While not funded by CCP, in January of 2020, the Santa Barbara County Probation Department assumed responsibility of the Pretrial Assessment Unit from the Santa Barbara Superior Court. Just prior to the transition, the Court received a grant for a Pretrial Pilot Program which became effective on August 19, 2019 and will end on December 31, 2021. The grant currently funds four (4) Pretrial Assessors, two (2) Administrative Office Professionals, and one (1) Senior Deputy Probation Officer along with additional resources for the Court. The entire Pretrial Assessment



Unit consists of a Supervisor, a Sr. DPO and 11 Pretrial Assessors. The assessors utilize the VPRAI-R to assist in the investigation and evaluation of a defendant's risk level of failing to appear in court and reoffend while on pretrial release, while maintaining the presumption of innocence and providing protection to the public. The Pretrial Assessment Unit assesses defendants seven (7) days per week and completes reports for their first scheduled arraignment, providing the Courts with information to assist with release decisions based on evaluated risks. The Pretrial Assessment Unit is an integral part of the pre-trial system and efficiencies have been realized having both the assessment and supervision units under the span of the Probation Department.



#### FIGURE 11: PEOPLE ON SUPERVISED PRETRIAL RELEASE: July 2019-March 2021

### **DETENTION ALTERNATIVES**

The Santa Barbara Sheriffs Office's (SBSO) Electronic Monitoring (EM) Program provides the general jail population, including Realigned justice-involved individuals, an alternative to serving their custody time in the Santa Barbara County Jail. In order to be considered for EM, the inmate must meet eligibility criteria as some convictions serve as disqualifiers. If not disqualified, evidence-based risk assessment tools (e.g., Initial Screening Tool and Risk of Violence and General Recidivism) are completed to determine final eligibility for release on an alternative program. Two (2) full-time Deputy Probation Officers (DPOs) are assigned to conduct the evidence-based risk assessments that are designed to be predictive of future recidivism and

FIGURE 12: FY 2021-2022 ALTERNATIVE SENTENCING FUNDING



violence, as requested, on inmates who have remained in custody for 14 days or more. Additional factors considered in suitability include: the court commitment period, in-custody behavior, participation and progress in jail programs and services, eligibility based on current charges and prior convictions, information from the pre-sentence report and the availability of alternatives to incarceration most appropriate for the inmate.



Detention alternatives saw a decrease in the average daily population due to the impacts of COVID-19 correlated with the dramatic decrease in the overall jail population. In addition, the reduction of Court hearings and delayed sentencing resulted in fewer eligible individuals to participate in detention alternative programs such as EM. Many lower-risk individuals were subsequently released from jail custody pursuant to court emergency rules or sentencing adjustments, which resulted in a smaller pool of potential candidates for detention alternative programs. Future evaluation of the Sheriff's program will continue to ensure efficiencies are leveraged.

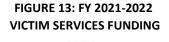
### **VICTIM SERVICES**

The District Attorney's (DA) Victim-Witness Assistance Program provides early intervention to victims of crime at the arraignment stage and pre-filing. Delayed intervention creates additional collateral stress for victims who are unaware of the criminal justice system, their rights or critical services available in the aftermath of a crime. To expedite services and mitigate victims' crises, the DA's Office works diligently to serve victims at the earliest moments following the crime.

#### **Early Intervention Services**

The Victim-Witness Assistance Program has dedicated one (1) full-time advocate resource to be on-call and available for walk-in victims to the Arraignment Courts and the DA's Office. The additional advocate resource is available to victims in crisis seeking services or case information.

- **Restitution Determination:** The advocate proactively contacts and responds to victims to determine restitution prior to arraignment. The advocate determines the victim's losses and obtains supporting documentation to establish the court ordered restitution amount. Early restitution determination mitigates unnecessary continuances, ensures resource management for Deputy District Attorneys and the Probation Department, and recoups victims' losses expeditiously.
- **Safety Concerns:** The Victim-Witness advocate's presence in court and on-call also expedites victims' access to services, which include crime prevention assistance and criminal protective orders provisions.
- California Victims' Bill of Rights (Marsy's Law): The allocation of resources has enhanced the Victim-Witness Assistance Program's ability to meet the constitutional requirements of Marsy's Law, which include providing timely notice of case status, custody status, assessing safety and determining restitution. The DA's ability to make early contact with victims of crime leads to better outcomes for both the individual accused of a crime and the victim. The earlier the intervention, the less likely victims will be re-victimized or decompensate emotionally due to lack of information and services. Early interventions can also reduce defendants' court appearances, minimize criminal justice







partners' staff time related to protracted court appearances, and expedite case dispositions.

Recognizing the importance of early victim engagement, the arraignment court has increased requests to Victim-Witness advocate staff to meet with victims who appear in court or to call victims and obtain input at the time of arraignment. In FY 2019-2020, the Advocate was funded full-time to meet victims' needs.

During FY 2019-2020, a total of 1,841 victims were contacted at or before arraignment and received safety planning guidance, case status, orientation to the criminal justice system, restitution assistance and victim's rights notification per Marsy's Law.

The COVID-19 pandemic created additional pressures on the criminal justice system and victims of crime. This has increased the need for early intervention to victims of crime who may not feel safe calling 9-1-1 with limited financial or housing options to exit violent situations. The advocate continues to provide pre-arraignment services including contact with victims to assess safety concerns, as well as restitution assessment and requests to the court.

Access to victim services has become more time sensitive and urgent. Bookings and incarceration have declined during the COVID-19 pandemic, which can pose a more immediate risk to victims as there is now a limited window of opportunity to reach victims prior to a defendant's release from custody. State prison inmates are also being released early due to COVID-19, thereby necessitating outreach to victims who are unaware of advanced release dates and are in need of safety and contingency planning.

Increased measures included implementation of the following:

- On-call 24/7 phone line accessible to victims in crisis with a focus on in-home crimes.
- Collaborated with Foodbank of Santa Barbara to include outreach materials in food boxes to advertise 24/7 on-call line.
- 24/7 availability to Probation Pre-Trial Services to coordinate outreach and safety planning to victims.
- 24/7 on-call and in person availability added to respond to the Sexual Assault Response Team in South County.
- Participated with Probation to complete client wellness checks involving victims of inhome crimes.
- Early contact with victims who request emergency protective orders:
  - Countywide law enforcement agencies email emergency protective orders in real-time as they are issued.
  - Advocates reach out to victims to conduct safety planning, assess emergency needs, and provide resource/referral counseling.

Advocates continue to be available in-person as needed. As other critical service partners have gone to virtual or telephonic service only, the demand for in-person assistance has increased.



## SHERIFF'S TREATMENT PROGRAM (STP)

The Santa Barbara County Sheriff's Treatment Program (STP) improves long-term public safety and reduces each sh participant's risk of recidivism by teaching effective, evidence-based interpersonal skills that guide the development of a pro-social lifestyle and change the behaviors that lead to criminality and other risky choices. STP is separate from the educational and vocational opportunities available at the jail. As a stand-alone program, STP offers classes and services that meet the unique needs of those inmates most likely to return to custody due to extensive criminality, anti-social lifestyle choices, and limited pro-social opportunities and experiences. Inmates who are at high risk of reoffending are identified for this intensive incustody program. Services and classes include: Case

FIGURE 14: FY 2021-2022 SHERIFF TREATMENT PROGRAM FUNDING



Planning/Management, Cognitive Behavioral Training, Criminal & Addictive Thinking, Drug and Alcohol Education, Relapse Prevention and Anger Management.

During FY 2019-2020, from the period of time between July 1, 2019, to June 30, 2020, 291 males and 74 female inmates exited STP. Of those inmates, 120 graduated and 245 did not graduate. A total of 123 inmates were released/time served, 35 released by court order, 2 released to electronic monitoring, 1 temporarily released, 4 requested to be dropped, 2 transferred housing units, 46 were dropped for disciplinary reasons, 11 bailed out, and 21 were transferred to prison. During the time period from July 1, 2020 to December 31, 2020, 125 males and 19 female inmates exited STP. Of those inmates, 60 graduated, 44 were still actively enrolled, and 40 did not graduate. A total of 9 inmates were released/time served, 2 released by court order, 4 released to electronic monitoring, 2 moved due to COVID, 1 was re-housed, 1 requested to be dropped, 16 were dropped for disciplinary reasons, and 5 were transferred to prison.

Due to COVID-19, custodial programming was cancelled or suspended for several months. To keep up with the reduction of the jail population and challenges related to inmate movement, quarantines, and other operational challenges, the system of delivery of STP had to be adapted quickly and often. The response to COVID-19 included moving STP to a correspondence curriculum that could be completed by participants while the jail was experiencing quarantine and lockdowns that prevented STP staff from conducting face-to-face classes. This correspondence included a curriculum that was available via packets that were completed over a 6-week period of time, and qualified participants earned Milestone Credits. COVID-19 resulted in a decrease in the number of individuals who completed the standard 12-week STP Program.

Among SBSO targeted goals for STP are the following:

• Maintain an average STP enrollment of 80% or more of the capacity for General Population Main Jail male inmates.



- Attain 75% graduation rate for all inmates admitted that remain enrolled for 30 days or more. These targeted goals were unable to be accomplished this fiscal year due to COVID-19 canceling programs and due to the new system of delivery for STP.
- Ensure 95% of participants who complete 30 days of STP have completed risk and needs assessments. The STP program did not meet this goal this year. The Case Manager position was filled; however, the roll-out of the Applied Correctional Transition Strategy (ACTS), a computer based software program that will assist with assessment driven programing and transitional plans, was not brought online due to technical difficulties.
- Ensure 95% of STP graduates have a completed needs-based discharge plan prior to release. The STP program did not meet this goal. The ACTS program was not brought online due to technical difficulties.

## **COMMUNITY ENGAGEMENT**

The Community Corrections Partnership (CCP) is committed to providing services to prepare justice-involved individuals for a successful return to their community after a period of incarceration, enumerating it specifically as a goal (#3) within its Public Safety Realignment Plan. Strategies to accomplish this goal include capturing local community input on program development and other justice system reform efforts. In FY 2020-2021, Racy Ming Associates (RMA) was selected through a competitive process to spearhead the initiative and facilitate

discussions with key stakeholders to identify services available for justice-involved individuals, barriers to access, as well as to solicit suggestions about how to better connect existing services. Each facilitated discussion was used to help assess the existing reentry landscape and explore opportunities to improve connections between existing services and the extent to which barriers and solutions could be identified. In total, representatives from 12 organizations participated in these discussions. In addition, one (1) focus group of current justice-involved individuals was convened and, although more focus groups were planned, the COVID-19 pandemic forced the postponement of those groups indefinitely. This work will ultimately inform the development of a local roadmap for further community engagement. The entire report can be viewed online at: https://www.sbprobation.org/sbcprob/index.html





### **DISCHARGE PLANNING**

The Santa Barbara County Discharge Planning Team consists of one (1) Community Release Specialist, one (1) Discharge Planner, two (2) Deputy Probation Officers (DPOs) assigned as Jail Assessors (JAs), and two (2) Rehabilitation Services Coordinators employed through the Public Defender's Office. This multidisciplinary approach allows the team to utilize their skills and knowledge as they collaborate in the assessment of inmates' needs and subsequent discharge planning. The Discharge Planning Team operates to improve client reentry to the community utilizing a collaborative approach. The team assists inmates with coordination and connection with support services to alleviate barriers prior to their return to the community. Therefore, a



major component of discharge planning focuses on service delivery, such as addressing housing needs and facilitating assessment for treatment referrals.

Due to COVID-19, jail operations were heavily impacted by the Judicial Council's Emergency Bail order. The Jail Assessor positions were deployed to assist with the Probation Department's immediate response to the Emergency Bail order and were an instrumental component of personnel required to ensure the release of eligible inmates. The Jail Assessors worked closely with jail staff to ensure those eligible were released and a discharge treatment plan was created. Due to COVID-19, access to the jail for attorneys was limited and inmates appeared in court via an online platform. To assist the attorneys, the Probation Department created a communication group with the Jail Assessors that streamlined communications and help alleviate obstacles created by the limited jail access court. The Jail Assessors explained and assisted in acquiring signatures from inmates on time sensitive legal documents. These requests included plea agreements, Release of Information (ROI), probation terms and conditions, and pre-plea reports. During 2020, the Jail Assessors assisted with 824 attorney requests aiding in the expedient resolution of hundreds of court cases.

For FY 2019-2020, 841 requests for Discharge Planning services were processed. Out of the

total number of requests, 662 individuals reported requiring assistance with locating housing. The Discharge Planners noted 17% of individuals were released to residential treatment, 2% were released into sober living and 4% were released to a local shelter bed. In addition to requests for locating housing, there was an increase of requested assistance with gaining access to mental health services with 36 individuals seeking services, accounting for an 80% increase. Beginning in January 2020, inmates were able to utilize the Behavioral Wellness Access Line while in custody, allowing them to be screened for substance use disorder treatment services. In 2020, 110 inmates utilized the Access Line while incarcerated. The Discharge Planning Team also assisted by acquiring ROI signatures for partner agencies.

# PROBATION REPORT AND RESOURCE CENTER (PRRC)

The Probation Report and Resource Centers (PRRCs) provide resources and treatment services in Santa Barbara County with locations in Santa Barbara and Santa Maria. At each location, a variety of community based treatment interventions are provided to assist justice-involved individuals. The PRRCs provide a safe

## WAGE\$\$

WAGE\$\$ is designed to assist unemployed or under-employed clients. Participants learn job-seeking skills and interview techniques with a focus on how to answer questions regarding criminal conviction(s) in both the application and interview process. Clients have an opportunity to improve their interviewing skills, learn what to wear for job interviews, and where to look for employment. Each participant is required to complete a resume as part of the curriculum. Upon successful completion of the WAGE\$\$ program, individuals may be eligible for subsidized employment through Goodwill Industries of Ventura and Santa Barbara Counties, Inc.



and supportive environment for individuals to report upon their release from jail or prison, or upon referral from their assigned Deputy Probation Officer (DPO). The PRRCs established this direct report model to ensure individuals being released from custody can immediately engage in services. The onsite Reentry Specialists will meet with individuals and assist in navigating their requirements, needs and barriers that can be present when returning to the community from jail or prison.

A main objective of the PRRCs is to provide comprehensive services to help clients get their lives back on track as they return to their communities. As with other services throughout the County, COVID-19 impacted PRRC operations. Partnering with probation staff at each location, the community based organizations (CBOs) at the PRRCs developed a strategy to meet the needs of the clients and facilitate programs in a virtual setting. At the onset of COVID-19, probation and program staff maintained phone contact until virtual platforms were established. The CBOs continued engagement with clients and helped mitigate the added stress of the pandemic. Throughout the COVID-19 pandemic, the PRRCs continued as a direct report and resource center to provide for clients' needs. Limited in person services for clients unable to navigate a virtual platform was maintained to assist higher need clients overcome challenges and barriers.

A new substance abuse relapse intervention track, RESET, was established at the Santa Maria PRRC and facilitated by Good Samaritan Shelter as an intervention alternative. RESET is a relapse intervention program designed to address a drug or alcohol relapse for clients who are currently enrolled in, or have successfully completed, MRT. A multi-disciplinary team reviews each referral to determine the best course of action. Groups are held one (1) time per week and last four (4) to six (6) weeks depending on the treatment team recommendation. A menu of other interventions is also available given the client's needs and history.

The PRRCs continue to assist clients who need help with job development and placement, housing, substance abuse, cognitive behavioral treatment and trauma informed care. See additional information on Prison to Employment. To assist with the housing needs of clients, the PRRCs offer assistance through the United Way of Santa Barbara County, which provides two (2) AmeriCorps workers: one (1) in Santa Barbara and one (1) in Santa Maria. AmeriCorps workers focus on helping clients obtain housing and finding resources that connect them to mainstream services designed to increase self-sufficiency.

Beginning July 1, 2020, Sanctuary Centers of Santa Barbara began providing enhanced outpatient treatment services and related recovery and reentry services for dual diagnosis clients at the Santa Barbara PRRC. Sanctuary Centers offers individualized, assessment-driven services to individuals who suffer from co-occurring mental health and drug addiction issues. Services include the administration of a risk and needs assessment, individual counseling and/or group counseling, and a continuum of care for those located in South County. For individuals residing in the Lompoc region who do not have transportation to the Santa Maria PRRC, similar program options are provided through local CBOs. The funding provided by Realignment allows for the operation of the PRRCs and the contracts necessary to deploy the



services and interventions of CBOs. A summary of programming options can be reviewed in the Appendix of this document.

### **HOLISTIC DEFENSE – PUBLIC DEFENDER**

The Community Defender Division (CDD) continues to provide compassionate and tireless advocacy and services for clients while simultaneously seeking long-term systemic changes to improve the lives of our most vulnerable citizens. CDD combines the knowledge and expertise of social workers, housing advocates, resource specialists and attorneys to address the entire person and all of the underlying causes for involvement with the criminal justice system. Clients have been assisted in the following areas this year: finding housing, addressing substance

## 565 CDD REFERRALS

07/01/2019-06/30/2020 (counts do not reflect unique individuals)

#### **Holistic Defense Advocates**

161 total referrals

- 94 full bio-psychosocial assessments conducted<sup>1</sup>
- 25 oral advocacy in court
- 25 mitigation reports
- 17 mental health petitions
- 66 crisis intervention
- 46 short term counseling
- 8 long term counseling
- 63 clients connected with MH/SUD Treatment services
- 26 released from custody to treatment
- 29 clients connected with Housing/Shelter
- 9 transitional housing placements
- 8 permanent housing placements
- 18 family reunifications
- 32 assist with benefits

#### Women's Grant Holistic Defense Advocates

39 total referrals

- 21 have children
- 19 have serious mental illness
- 17 have mild to moderate mental illness
- 29 have experienced trauma
- 26 have substance use issues
- 12 are victims of violence
- 24 were unhoused at the time of arraignment
- 28 have housing now

#### **Client Resource Advocates**

Jail visits to 1,850 individuals

#### **Housing Specialists**

111 referrals

- 85 clients connected to social services for benefits (Medi-Cal, GR, Food Stamps)
- 38 individuals with a bed reserved at a local shelter
- 73 clients have been housed transitionally, whether in a residential treatment facility or sober living
- 42 clients have been permanently housed
- 16 clients have graduated treatment court
- 12 clients have gained employment
- 4 clients enrolled in education

## Rehabilitation Services Coordinators

254 referrals

- 171 individuals applied and accepted into residential treatment programming
- 17 individuals linked to sober living homes
- 66 total transports completed

<sup>1</sup> Biopsychosocial assessments and are used by social workers and clinicians to identify biological (medical), psychological, and social (environmental) factors that affect an individual, family and support system, and help to inform the formulation of diagnoses and connection to appropriate healthcare systems. Instead of looking at a person from only the psychological or medical perspective, CDD employs an ecological or holistic approach that looks at various systems that impact human development.



abuse, connection with medical insurance, assistance in mental health treatment, and overall case management for those of varying intellectual abilities. All CDD staff are funded through grants/CCP, with total staff during FY2019-2020 at 11 individuals. Currently, the CDD has 14 total staff.

Within the CDD of the Public Defender's (PD) Office, the four (4) Holistic Defense Advocates are highly skilled Masters Level Social Work (MSW) practitioners, working with individuals in correctional facilities, employing interdisciplinary approaches, capacity building, and improving community based systems to achieve more successful legal and life outcomes for justice-involved clients.

The Holistic Defense Advocates duties may include: social work interventions toward improved legal and life outcomes for clients, bio-psycho-social assessments, mental health testing and treatment, drafting mitigation reports, facilitating improved trust and communication between attorney and client, conducting short-term supportive counseling, crisis intervention, stabilization and psychoeducation, and identifying client needs and coordinating resources.

#### FIGURE 17: Santa Barbara County Holistic Defense Team



#### FIGURE 16: FY 2021-2022 HOLISTIC DEFENSE FUNDING



The Santa Barbara County PD's model of holistic defense is a reentry model that offers a team-based approach (through multiple agencies) to address socially rooted problems such as homelessness, unemployment, and addiction (issues that move beyond simple criminal risk). Most public defender clients serve time in jail—either postconviction or pretrial. Clients, attorneys, and advocates work in

teams to secure pretrial release, address client needs (housing, mental health, etc.), and ultimately reduce recidivism. Holistic defense reduces recidivism by improving case outcomes so reentering individuals can stabilize their lives. Diversion from the criminal justice system is a shared goal by the criminal justice partners and a demand of the community upon all stakeholders.

Goals for the program include the following: (1) improve public defender clients' criminal case outcomes, such as secure pretrial release, and reduce post-conviction jail time; (2) stabilize



clients' lives by addressing their housing, employment, substance use, mental health, and social relationship and integration needs; and (3) reduce recidivism, including for violent offenses. The ability to simultaneously model clients' reentry process in terms of housing, employment, social engagement, and others, with a group-based multi-trajectory model, is especially appealing for a reentry outcomes analysis.

The COVID-19 pandemic has created a time of uncertainty in many individuals' lives. During this time, the CDD Team has had to navigate the duty of providing these necessary services while keeping themselves and clients safe from the pandemic. In aiding clients through this tough time, the CDD Team has relied on collaborating with many of the justice partners and community organizations to provide clients with essential services and basic needs. From the start of the pandemic, the PD's Office worked collaboratively with the Probation Department



and the Sheriff's Office to assist in creating discharge plans for those in custody who were most vulnerable to contracting COVID-19. The CDD team has used the pandemic to establish alternate ways to communicate and serve clients.

## **PROPOSITION 47 PETITION PROJECT**

In response to the passing of Proposition 47, in FY 2017-2018, an effort was initiated by the Public Defender's (PD) Office, the District Attorney's (DA) Office and the Court. A thorough review of paper and electronic records occurred, which identified a multitude of potential petitions which were reviewed and filed. Funding was also provided in FY 2018-2019, and FY 2019-2020. In FY 2020-2021, a one-time allocation was approved to use funds from the Public Safety Realignment Fund Balance to finish the Prop 47 Petition Project in the amount of \$78,000.

The DA's Office was allocated \$16,000 in one-time funds to support the increased demand created by the Prop 47 petition project. This funding allowed the DA's Office to continue processing petitions through the first quarter of FY 2020-2021. During the three and a half (3.5) year program, the DA's Office processed 6,479 petitions. Of those, 1,741 (27%) petitions resulted in a felony-free record, 2,928 (45%) defendants have remaining non-Prop 47 felonies on their record, and 1,810 (28%) petitions were rejected.

The PD's Office was allocated \$38,000 in one-time funds to also address the increased number of petitions moving through the system. Over the course of the project the court granted 4,625 petitions filed by the PD's Office.



The Santa Barbara Superior Court was allocated \$24,000 in one-time funds to continue to fund a Judicial Assistant III position in order to process the Prop 47 petitions submitted.

### **BEHAVIORAL HEALTH SERVICES**

Santa Barbara County's Department of Behavioral Wellness (DBW) operates dedicated Realignment Clinics to respond to the needs of clients who require psychiatric services upon release from prison. In FY 2021-2022, a range of services including clinical assessment, medication monitoring and case management will be delivered by a 0.25 FTE Psychiatrist, a 1.0 FTE Licensed Psychiatric Technician, and a 0.25 FTE Mental Health Practitioner. The DBW and Santa Barbara County Probation staff work collaboratively towards achieving positive outcomes with the individuals who receive services. DBW staff are located at the Probation Report and Resource Centers (PRRC) in Santa Maria and Santa Barbara, which facilitate close communication with Probation counterparts and access to the Realignment clients referred for treatment. Once per month, the Psychiatric Technician or Practitioner travels to Lompoc to provide services to Realigned clients in that region.

#### FIGURE 18: SUMMARY OF PHYSICIAN SERVICES

Physician Services	FY 2017-2018	FY 2019-2019	FY 2019-2020	FY 2020-2021 Q1	GRAND TOTAL
AB109 Clinics	203	137	164	29	533

Clients Served	FY 2018-2019	FY 2019-2020	FY 2020-2021 Q1	FY 2020-2021 Projection
AB109 Clinics	49	48	17	68
Mental Health Outpatient	21	13	6	24
Alcohol Drug Program	59	63	31	124
Total Clients Served	129	124	54	216

#### FIGURE 19: CLIENTS SERVED BY & SERVICES PROVIDED BY DEPARTMENT OF BEHAVIORAL WELLNESS

Services Provided	FY 2018-2019	FY 2019-2020	FY 2019-2020 Q1	FY 20-21 Projection
AB109 Clinics	201	207	41	164
Mental Health Outpatient	728	148	72	288
Mental Health Inpatient	0	0	11	44
Alcohol Drug Residential	0	0	94	376
Alcohol Drug Outpatient	2180	3681	778	3112
Total Services	3109	4036	996	3984

In FY 2019-2020, a total of 164 physician services were provided within the AB109 clinics. In the first quarter of FY 2020-2021, 17 services were provided. As physician/prescriber services provided within the clinics has trended down since FY 2017-2018, services

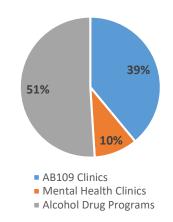




outside of the clinics has increased. In response to this trend, budgeted physician/prescriber staffing has been reduced from 0.50 FTE to 0.25 FTE. Additional Mental Health and Alcohol and Drug Health services outside of the clinics have since increased proportionately.

In FY 2019-2020, a total of 48 clients were served at the clinics. There were 76 clients seen in all other DBW clinics, receiving a total of 4,036 services. Through the first quarter of FY 2020-2021, 17 individuals had received 41 services at the clinics. Individuals referred for services receive a clinical and diagnostic assessment aimed at identifying behavioral health and substance abuse problems. A psychiatric assessment may be completed and, based on the findings, an individual may be prescribed psychotropic medication. Those receiving psychiatric services undergo follow-up appointments with the psychiatrist and psychiatric technician to monitor the efficacy of their medication(s). Some individuals are referred to additional services, such as substance abuse treatment. Program participants open to engaging in services are assessed for level-of-care needs and linked to long-term DBW programs through the DBW for ongoing treatment during and after discharge from supervision.





During the pandemic period beginning in March 2020, the Department of Behavioral Wellness (DBW) supported the release of numerous inmates from the Santa Barbara County Jail in response to COVID-19 and the implementation of the emergency bail schedule and to assist with the prevention of further spread of the virus. The DBW partnered with a variety of leaders and team members from the Probation Department, the Santa Barbara Sherriff's Office (SBSO) and Public Defender's Office (PD) to streamline the coordination of inmates being released to the community, while ensuring a warm hand-off to necessary resources such as housing, mental health, substance abuse, primary care and social services. During 2020, DBW's Prop 47

diversion initiative actualized the opening of the CREDO47 Sobering Center operated by Good Samaritan Shelter that is conveniently located across the street from DBW's Crisis Stabilization Unit (CSU), a critical facet to the success of the early jail releases. CREDO47 has continued to foster opportunities for forensic partners, community members, law enforcement and providers to support justice-involved individuals in gaining immediate access to mental health and/or substance abuse treatment and linkage to promote stability and reintegration. As with other County Departments, DBW continues to adapt to the health crisis, seeking to identify opportunities and lessons learned to further streamline jail to community transitions.

FIGURE 21: FY 2021-2022 BEHAVIORAL HEALTH FUNDING





#### MENTAL HEALTH REHABILITATION CENTER (MHRC)

In an effort to establish a forensically focused Mental Health Rehabilitation Facility (MHRC), the CCP approved \$2.5M as a one-time allocation in FY 2017-2018. In FY 2019-2020 an additional \$551,832 as a one-time allocation was approved for a total of \$3,051,832. The funding was set aside by the Community Corrections Partnership (CCP) for the design and building of a dedicated facility on the Calle Real Campus. The project has completed the planning stages which included a detailed evaluation by General Services and professional cost estimating services, subsequent to several versions of concept designs and value engineering. The final cost as determined by the approved schematic design totaled \$5.2 million. Due to the \$2.1 million budget variance, as well as other local changes, alternatives are being actively pursued.

An amount of \$1,103,665 is budgeted as ongoing operational costs for the MHRC and has been included in the ongoing budget from FY 2018-2019 through FY 2021-2022. In FY 2017-2018, the program was funded at \$750k. MHRC services are not Medi-Cal reimbursable and this program would represent an expansion of services for the Department of Behavioral Wellness (DBW).

In April of 2021, the CCP approved a proposal to use funds from the ongoing operational MHRC budget to fund two (2) reserved forensically focused mental health rehabilitation beds at the Lompoc Crestwood Champions Mental Health Rehabilitation Center (MHRC) as a pilot project. These beds are distinct from non-forensic MHRC beds in that they provide services for individuals referred by the Superior Court that require a greater level of staffing and services while pending resolution of their legal matters. At discharge, clients will be connected with Justice Alliance outpatient team for case management and follow-up. The funding allocated from the ongoing operational budget included \$91,000 to cover the costs of the two (2) reserved beds (\$500 per day) for the period of April 1 to June 30, 2021 (current fiscal year) and continuing the two (2) bed pilot in FY 2021-22 in the amount of \$365,000. No capital costs are needed to initiate the pilot program. Performance measures and associated outcomes will include jail bed days saved, days to restoration if applicable, numbers served, decreased level of care, and recidivism reduction following restoration or return to the community.

## COMMUNITY SUPERVISION & CASE MANAGEMENT

The Santa Barbara County Probation Department takes great pride in providing supervision and case management to realigned clients residing in the County of Santa Barbara. The overarching objectives of case management are to reduce recidivism, ensure community safety, and provide resources that present the opportunity for positive change. Realigned clients are assigned to Deputy Probation Officers (DPOs) with optimal caseload ratios to ensure frequent interactions either in the office or in the



FIGURE 22: FY 2021-2022 COMMUNITY SUPERVISION & CASE MANAGEMENT FUNDING



community. During FY 2019-2020, the COVID-19 pandemic began and DPOs were required to adapt to state and local Public Health orders, changes to the bail system in accordance with the Judicial Council Emergency bail schedule, and the ongoing risk presented by COVID-19. DPOs assimilated to the changes, utilized personal protective equipment and modified approaches to make safe contacts in the office and field settings. In order to reach those in the community during the mandatory stay at home orders, DPOs used virtual platforms to check in with clients. To reach the most vulnerable clients and those who remain in contact with their victims, DPOs participated in a series of operations referred to as "Operation Safe at Home." The operations occurred concurrently in all regions of the county, focusing on wellness checks of clients and their families. A total of 92 locations were visited, 81 contacts were made, with zero arrests. Probation Officers distributed a total of 173 adult and child wellness bags. A total of 49



Probation Officers, two (2) Sheriff's deputies, one (1) Sheriff's sergeant, and three (3) District Attorney (DA) Victim Advocates participated in the events.

While physical distancing guidelines reduced the amount of face to face contacts, DPOs remained vigilant in the monitoring and coordination of advanced case planning. Staff continued to utilize evidence-based assessments to create and implement individualized treatment plans and update accordingly as progress towards treatment goals were achieved.

The Santa Barbara County Probation Department remains committed to a risk-needs-responsivity (RNR) model, focusing on efforts that reduce recidivism and improve client-centered outcomes. DPOs utilize evidence-based

interventions and supervision practices to effect positive behavioral changes among those under their supervision. DPOs complete a variety of trainings to further support and enhance their knowledge and case management skills, including annual training on evidence-based practices (EBP). Ongoing training is also provided for Motivational Interviewing (MI) skills that allows the officers to engage in meaningful change talk and establish short and long-term goals, ultimately removing barriers to move the client through the stages of change to achieve a desired goal. DPOs utilize MI to bring awareness and promote areas of change that can lead to more prosocial behaviors and better outcomes. DPOs collaborate with a variety of service providers and community based organizations (CBOs). To maintain open communication with providers and other team members, monthly Realignment wraparound meetings are held at the Probation Report and Resource Center (PRRC) locations. The wraparound meetings provide an excellent opportunity to discuss treatment services and cognitive behavioral interventions to determine new or adjusted treatment services.



### **PRISON TO EMPLOYMENT (P2E)**

The Santa Barbara County Probation Department has partnered with the Workforce Development Board (WDB), Department of Social Services (DSS), and Goodwill Industries to increase employment opportunities through the P2E program. While not funded through realignment, the Community Corrections Partnership (CCP) has identified employment services as an essential aspect of reentry services and has included in the Realignment Plan. The P2E program is designed to strengthen linkages between the state workforce and corrections systems in order to improve the process by which formerly incarcerated and justice-involved individuals re-enter society and the labor force by providing direct and supportive services.

#### FIGURE 23: FY 2021-2022 SUBSIDIZED LIVING & WITHDRAWAL MANAGEMENT FUNDING



P2E services are targeted to individuals reentering our communities from local jails and state prisons and are intended to improve employment outcomes and reduce recidivism for the supervised populations through the creative and effective alignment of training, education, and other services, with the industries and employers driving regional employment. Clients will be identified by the Probation Report and Resource Centers (PRRC), complete a job readiness class, and referred to the P2E program. Program operation will include outreach, intake assessment, intensive career coaching (case management), and enrollment in *CalJOBS<sup>SM</sup>*, California's online resource to help job seekers and employers navigate the state's workforce services. Clients have the opportunity to complete up to 170 hours of paid work experience. P2E also offers Supportive Services for clients who are in need of interview or work clothes and other work related items to help them be successful in their work experience and ultimately permanent employment.



#### HOUSING

For FY 2019-2020, the Community Corrections Partnership (CCP) remained committed to a multi-dimensional approach for client housing. Individuals facing homelessness or housing insecurity often experience challenges to remaining clean and sober, finding employment or engaging in reentry services. The COVID-19 pandemic created additional strain on local systems, caused additional obstacles for housing providers, and for some clients led to an even greater level of instability. The implementation of the Judicial Council's emergency bail schedule allowed for the release of numerous clients from local jail, some of which required immediate housing. Lastly, due to COVID-19 the California Department of Corrections and Rehabilitation also released clients early, offering temporary housing options for those who were exposed or had tested positive for COVID-19; however, for other clients not meeting the criteria for emergency housing, local housing options were made available through the CCP



funded housing options. The local housing options include withdrawal management, short-term residential treatment, sober living, and transitional supportive housing.

#### **SOBER LIVING HOMES**

Clients exiting jail or prison may find it difficult to afford a secure residence; therefore, a sober living environment may be the most viable option to create housing stability. Subsidized sober living residences develop and utilize individualized case plans to assist in guiding and directing clients in activities designed to move them towards self-sufficiency. While residing in a sober living environment, clients may be referred to the Probation Report and Resource Center (PRRC) or local treatment providers for additional services. Further, monthly regional wraparound treatment team meetings are held to discuss client progress and are attended by probation, treatment personnel, and sober living staff. From July 1, 2019 through June 30, 2020, 101 placements were made to sober living housing. Of the housing options, 19 were placed in Coast Valley homes, 22 at Good Samaritan homes, 14 at PATH, 13 at Salvation Army Hospitality House, 20 at Stalwart, and 13 at Willbridge.

#### SUPPORTIVE & TRANSITIONAL HOUSING

On February 1, 2019, the Community Corrections Partnership (CCP) approved the allocation of \$800,000 for a Supportive Transitional Housing / Rapid Re-Housing two (2)-year pilot project. On April 3, 2020, an additional \$66,667 from one-time funds was approved by the CCP to extend the Supportive Housing Pilot program by two (2) months to coincide with the end of FY 2020-2021. Since the program launch date of May 1, 2019, Good Samaritan Shelter and The Salvation Army Santa Barbara Hospitality House have provided 28 transitional housing beds for



medium- to high-risk justice-involved individuals with multiple areas of vulnerability such as; mild to moderate mental health challenges, substance abuse challenges, and those individuals who are faced with reentry after lengthy incarceration without natural supports available for housing assistance, and who are

subject to community supervision by the Santa Barbara County Probation Department. Enrolled participants are assigned a case manager that works closely with them to identify and resolve barriers to obtaining and maintaining housing, including

transportation to appointments and

treatment. The programs connect participants to appropriate support services available in the community to foster long-term housing stability. During their participation, the programs use a standard assessment to determine type, duration, and amount of assistance







offered and identify the availability of other resources or support systems to resolve housing challenges. The ultimate goal is to foster self-sufficiency for independent living.

In addition, a .5 FTE Housing Program Specialist (\$45,000-50,000 annual salary) for Housing and Community Development was funded to manage contract invoicing and monitor program compliance and outcome measures for the two (2) year period, while working in partnership with the Probation Department.

As of June 30, 2020, 136 clients had been referred for screening and entry into the Supportive Housing Program and 101 entered. Eight (8) individuals exited to permanent housing destinations and 19 secured housing with friends or family after discharge.

On February 5, 2021, the CCP approved the incorporation of the Supportive Housing Program into the ongoing budget, in the amount of \$400,000, which includes funding for a .15FTE Housing Specialist (\$35,000).

#### WITHDRAWAL MANAGEMENT

Withdrawal management programs are available for individuals requesting assistance with withdrawal. The clients referred may not qualify through an Access Line referral or there may be a lack of county bed availability. These programs utilize a 14-day social model management program, requiring clients to attend daily 12-Step meetings, participate in two (2) early recovery groups, and receive individual counseling and discharge planning. Clients participate in recovery group sessions with a goal to increase their self-awareness concerning substance dependence and abuse. Clients are taught coping skills, high-risk situations and triggers, positive affirmations, self-esteem, stress management, relapse prevention, and introduction to the 12 Steps.

#### (ON THE HORIZON) BRICK AND MORTAR HOUSING DEVELOPMENT

The Community Corrections Partnership (CCP) previously allocated up to \$1.65 million of onetime reserve funds (\$1.5 million for construction costs and \$150,000 for a Housing Program Specialist) for development or rehabilitation of "brick and mortar" supportive housing for

medium to high-risk justice-involved individuals subject to community supervision by the Probation Department. Sanctuary Centers was selected to receive the funding for this project. Sanctuary Centers will use the \$1.65 million to augment the \$13 million housing project to be constructed at 115 W. Anapamu Street. The project will provide studio and one (1) bedroom permanent supportive housing units to the target population. It is anticipated that construction will begin at the end of 2021.





## **COLLABORATIVE COURTS**

The County of Santa Barbara utilizes a variety of interventions and approaches to address the multi-faceted needs of those who are involved with the criminal justice system. The collaborative justice courts include Mental Health Treatment Court, Dual Diagnosis Treatment Court (DDX), Substance Abuse Treatment Court, Reentry Drug Court, Veterans Treatment Court, and Proposition 36 Court. As authorized under 1230(d) PC, investing in these courts is a justice reinvestment strategy noted in this section to "maximize the effectiveness of criminal justice resources." The unique opportunity allows for a collaboration between the Courts, the Department of Behavior Wellness (DBW), District Attorney's (DA') Office, the Public Defender's Office (PD), Santa Barbara County Probation Department and local treatment providers. The Collaborative Court teams provide holistic and comprehensive treatment plans, while guiding community supervision and recovery services to reduce recidivism and improve justice-involved individual outcomes. The drug courts adhere to best practices and the 10 Key Components of Drug Courts as established by The National Association of Drug Court Professionals (NADCP). Utilizing incentives and sanctions to encourage behavior modification, the Courts provide positive, therapeutic alternatives to jail that help end the cycle of recidivism for those individuals who are often charged with Realignment-eligible offenses. Realignment funds enable the DA's Office to staff the Collaborative Courts with 1.0 FTE Deputy DA, allowing for full-time sharing between the northern and southern regions of the County. The number of participants in the treatment Courts has steadily decreased (82%) from February 2020 to February 2021 and it is unknown if these numbers will remain low due to out of custody citation, zero bail and shortened probation lengths due to Assembly Bill (AB) 1950.

## **COMPLIANCE RESPONSE TEAMS (CRT)**

The Compliance Response Teams (CRT) were created in December of 2012 in a collaboration with the Santa Barbara Probation Department and the Santa Barbara Sheriff's Office (SBSO). For FY 2019-2020, two (2) teams were maintained which consisted of one (1) Senior Deputy Probation Officer (Sr. DPO) partnered with a Sheriff's Deputy. A Sheriff's Sergeant remained assigned to assist with the coordination of field operations, provide close operational oversight and improve overall safety of team activities. The Sergeant also assists with ongoing training and evaluation of the team members.

The CRT teams spend a majority of their time in the field completing compliance checks, which include random home visits, checking on the welfare of realigned clients, tracking clients to locations using Global Positioning Satellite (GPS), conducting residence and/or pat down searches, and other duties in the field as necessary. Due to their mobility and ability for quick deployment, the CRT teams are able to provide immediate support to officers assigned to supervise realigned clients.



When clients violate their terms and conditions or have failed to report to the assigned case officer, the CRT teams use available resources to locate the clients in an attempt to gain compliance which may include bringing the client to the Probation Department or sobering center or arresting the client if warrants are outstanding or new charges exist. The CRT teams support local law enforcement in incidents involving the realigned population and are deployed as needed on a countywide basis. The CRT teams have successfully participated in operations that have removed narcotics and firearms from the community and apprehended individuals with active warrants.



\$1,077,388

The objectives of the CRT program were examined during the first half of the current fiscal year to ensure the mission was aligned with the overall goals of the CCP. The effort highlighted the continued need to assist with the supervision and apprehension of the Realigned clients to maintain community safety. However, the adaptation to the changing landscape of community corrections that includes a wellness based approach with a shared safety perspective was also identified. In addition, it was established that CRT must remain cognizant of the local and state level efforts to lower inmate populations and use available alternatives when feasible.

#### **REGIONAL REALIGNMENT RESPONSE FUND**

To support the supervision of realigned clients in the city of Guadalupe, the Guadalupe Police Department (GPD) is budgeted \$5,000 to cover overtime costs to respond to incidents related to justice-involved individuals and to participate in multi-agency operations to conduct warrant apprehensions or other operations as coordinated by the Compliance Response Team (CRT). As the smallest police department, it was determined this funding is required to continue activities in Guadalupe under Realignment.

#### **ADMINISTRATION**

To ensure the proper administration of Realignment funding, Santa Barbara County's Community Corrections Partnership (CCP) recommends a moderate administrative expense relative to each County department's direct program expenditures. Each County department receives 3% of the direct program expenditures they administer with the exception of the Department of Behavioral Wellness (DBW), which receives 15%. Realignment also requires Auditor-Controller resources resulting in the allocation of 0.5% of countywide direct Realignment expenditures to fund such requirements.

#### FIGURE 26: FY 2021-2022 ADMINISTRATION





## **DATA COLLECTION & EVALUATION**

Santa Barbara County is committed to informing the local criminal justice system of strategies to improve practices aimed at reducing recidivism of its Realigned clients. Although not funded by the Community Corrections Partnership (CCP), the Probation Department has partnered with the University of Cincinnati Corrections Institute (UCCI) to measure the Department's adherence to best practices in community supervision. The partnership will conclude with an assessment outlining what the department is doing that is consistent with the research on effective interventions, as well as those areas in need of improvement and specific recommendations to enhance the effectiveness of the services delivered. The criteria

#### FIGURE 27: FY 2021-2022 DATA COLLECTION & EVALUATION FUNDING



used by UCCI are based on empirically derived principles of effective programs, and all of the indicators included in their assessment have been found to be correlated with reductions in recidivism. The findings will also allow for comparisons with other agencies that have been assessed using the same criteria. Currently, UCCI has 35 similar assessments in its database, four (4) of which are from California. Although anticipated to have concluded by December 2020, the COVID-19 pandemic forced the postponement of this work until 2021. The findings from this effort will ultimately inform future process and outcome evaluation efforts of all supervised Probation populations.

**Recidivism**. Recidivism is a key outcome measure for practitioners to evaluate the extent to which programs and services are changing behavior. Recidivism outcomes are defined as follows:

- **Recidivism During Supervision** is an important indicator because it allows practitioners to examine the rates in which clients are reoffending during the time that they are being closely monitored by Santa Barbara County Probation. Supervision time represents a critical time period where counties can adjust and alter their approach to best implement preventative and intervention resources to reduce the likelihood of client recidivism. [Reference Realignment Goal #1 on page 9 of this document ]
- Recidivism Three Years Post Release from Incarceration Assembly Bill (AB) 1050 required the Board of State and Community Corrections (BSCC) to draft and approve a statewide definition of recidivism. The approved statewide definition of recidivism is a new felony or misdemeanor conviction three (3) years from the start of supervision or release from custody. This is an important indicator because it allows for practitioners to examine the rates in which clients are reoffending in comparable time frames as other clients. This allows greater comparisons to be made across clients, interventions, and time frames. This is in direct contrast to examining recidivism within the context of "during supervision," for which each client may experience a substantially shorter or longer time under supervision than another; this makes comparing some statistics outside of the auspices of supervision-related factors to be unreliable and invalid. This



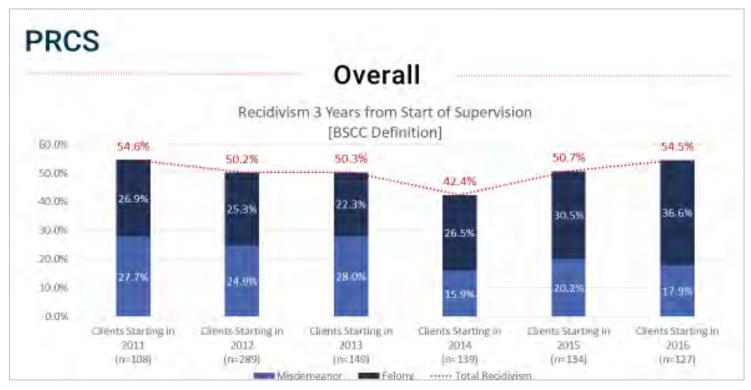
provides an "apples to-apples" comparison of recidivism across all realigned populations, whether or not they receive supervision.

Displayed in Figure 28 are data for six (6) years of PRCS clients who started supervision in 2011 through 2016. For example, of the clients who started supervision in 2011, 54.6% recidivated within three (3) years or release from incarceration. The clients' highest recidivating event in that three years (either misdemeanor or felony) is also provided in Figure 28. The same information for PSS clients is provided in Figure 30.

Because it can be difficult to assess if recent system changes are positively impacting recidivism, a one (1) year measure is also displayed in Figures 29 and 31. In each, the conviction rate for a new felony or misdemeanor one (1) year from the start of supervision for clients starting supervision between 2011-2018 is displayed.



#### FIGURE 28: PRCS RECIDIVISM 3 YEARS FROM START OF SUPERVISION



#### FIGURE 29: PRCS RECIDIVISM 1 YEAR FROM START OF SUPERVISION

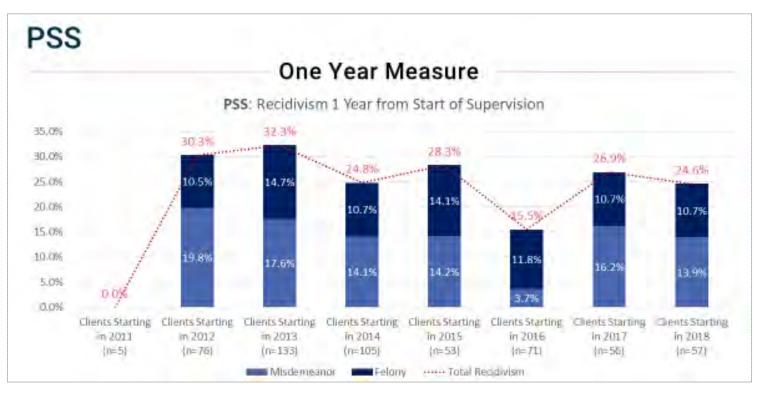




#### FIGURE 30: PSS RECIDIVISM 3 YEARS FROM START OF SUPERVISION



#### FIGURE 31: PSS RECIDIVISM 1 YEAR FROM START OF SUPERVISION





# **CRIMINAL JUSTICE DATA COMMITTEE**

The Criminal Justice Data Committee (CJDC) is a collaboration of six (6) county agencies working in partnership to facilitate cross-agency data sharing. This collective effort to gather comprehensive information for decision and policy making includes the Santa Barbara County Sheriff's Office (SBSO), District Attorney's (DA) Office, Public Defender's Office (PD), Superior Court, Department of Behavioral Wellness (DBW) and the Santa Barbara County Probation Department.

The CJDC is tasked with developing a data exchange infrastructure, process, and governance to enhance the ability to collect and analyze data on shared clients and improve data integration between agencies. To this end, the group developed an Integrated Justice Information System (IJIS). The IJIS is an innovation that resolves a core issue of cross-agency data sharing through its creation of a virtual 'handshake', or index allowing disparate systems to identify common clients regardless of where a justice-involved individual's data exists. With this in place, partner agencies can confidently connect their data and begin to explore workload efficiencies and applications to improve customer service as well as create reports and visualizations of the data. In FY 2020-2021, the number of agencies contributing to the IJIS expanded to include the PD's Office as the fourth agency —in addition to Probation, SBSO and the Superior Court.

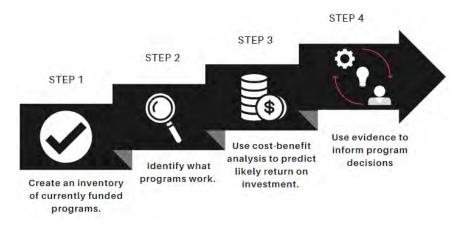
In addition, in FY 2020-2021, through the work of both the CJDC and the County's partnership with the Results First Initiative-now called the CSAC Support Hub for Criminal Justice Programming-the County is now able to pull and report recidivism data as a result of the data exchange partnerships established through the CJDC. This fiscal year, the CJDC also began to authorize particular recurring data exchanges between departments allowing for workload efficiencies to be realized.

# **CALIFORNIA STATE ASSOCIATION OF COUNTIES (CSAC) SUPPORT HUB**

The CSAC Support Hub for Criminal Justice Programming is a joint effort of CSAC and the Pew-MacArthur Results First Initiative. This partnership focuses on increasing the use of data and evidence to make informed decisions about programs that work. To that end, the CSAC Support Hub provides tools and technical assistance to counties using the Results First Approach. The Santa Barbara County Board of Supervisors (BOS) locally endorsed the Results First Approach on August 27, 2013, making Santa Barbara the first California County to participate. There are four (4) steps in the approach [Figure 32].



#### FIGURE 32: CSAC SUPPORT HUB



Through the use of research and analytics, the justice system can better assess the costs, performance, and impact of their criminal justice programs and allow the County to:

- Reduce recidivism;
- Increase the success rates for members of the community receiving services;
- Increase staff effectiveness; and
- Generate public support for using high quality cost and performance data to reduce recidivism.

Locally, the County is able to pull and report recidivism data in part because of the CSAC Support Hub for Criminal Justice Programming as well as its data exchange partnerships with the Sheriff and Superior Court through the work of the CJDC.



# V. Closing

Fiscal Year 2020-2021, like other years before, was wrought with challenges; however, the COVID-19 pandemic brought unprecedented changes that required major operation changes to local government, health care, and community corrections. The County of Santa Barbara showed great resiliency, fortitude, and creativity in its navigation of challenges over the past year. The Realignment Plan summarized the efforts of the collaborative agencies and justice partners throughout the County of Santa Barbara. Despite restrictions on physical distancing, guarantines, and many of those who were personally effected by COVID-19, new services were established, pilot programs were launched, and the partnership of agencies continued to move forward to better serve those in the community. The coming year will bring new challenges and new opportunities and the Community Corrections Partnership (CCP) will remain committed to data-driven management and evidence-based strategies to improve public safety. Local efforts will continue to focus on the areas of reentry support, detention alternatives, pretrial services, supportive and transitional housing, and holistic approaches. The CCP invites opportunity to advance new community resources, and embraces innovative ways to reduce recidivism while ensuring individuals are served with dignity, respect and humanity.

"Do not judge me by my success, judge me by how many times I fell down and got back up again."

---Nelson Mandela



# VI. Spending Plan

The proposed FY 2021-2022 budget of more than \$15 million continues to be aligned with key efforts focused on jail population management, alternative sentencing, case management, supervision, treatment and support for Realigned clients.

The budget includes an allocation of \$194,500 of restricted fund balance to one time Realignment program related needs, as follows: Data needs for the Criminal Justice Data Committee \$40,000 and Neighborhood Court Pilot Program District Attorney \$154,500. In addition, the Supportive Housing program was approved to the ongoing budget in the amount of \$400,000 annually.

Having the narrative detail of each described in previous sections, the charts included in the following pages detail:

- 1. FY 2021-2022 Public Safety Realignment Act Budget
- 2. Public Safety Realignment Act (AB109) Restricted Fund Balance Trend Summary
- 3. AB109 Restricted Fund Balance and FY 2021-2022 One-Time Allocation
- 4. A Five-Year Use/Source of Funds Trend Summary
- 5. A Five-Year Use/Source of Funds Trend (Detail)

# 1. FY 2021-2022 Public Safety Realignment Act Budget

	FY 2021-22
CUSTODY	
JAIL CUSTODY	
Custody Sergeant (1.0 FTE)	211,400
Custody Deputy S/D (4.0 FTE)	685,000
Custody Deputy (8.0 FTE)	1,189,400
AOP II (1.0 FTE)	110,800
Parolee Custody	275,000
Services and Supplies	55,000
Total Jail Custody:	2,526,600
DETENTION ALTERNATIVES	
DPO Assessor (2.0 FTE)	330,442
Custody Deputy (1.0 FTE)	145,700
GPS Units	73,000
Services and Supplies Total Detention Alternatives:	<u> </u>
TOTAL CUSTODY	3,080,742
PROGRAM AND TREATMENT	
MENTAL HEALTH	
Psychiatrist - DBW (0.25 FTE)	98,683
Psychiatric Technician - DBW (1.0 FTE)	122,147
MH Practitioner/Post Doc Intern - DBW (0.25 FTE) Additional MH Services - DBW	36,846
MHRC Program	190,129 1,103,665
Total Mental Health:	1,551,470
RELATED TREATMENT	
Sheriff Treatment Program (STP)	
Correctional Counselors (3 - North Branch Jail)	228,100
Correctional Counselors (2 - South Branch Jail)	152,200
Classification Case Manager (1 - South Branch Jail)	96,400
Security Escort (2.0 FTE - South Branch Jail)	271,000
Curriculum (North Branch Jail)	20,300
Curriculum (South Branch Jail)	25,400
AOP II (1.0 FTE - North Branch Jail)	111,900
	905,300
Total Related Treatment:	
RE-ENTRY SERVICES	
DPO Sr - PRRC (1.0 FTE)	175,989
DPO - PRRC (1.0 FTE)	186,759
AOP - PRRC (1.0 FTE)	108,578
Community Release Specialist - Sheriff (1.0 FTE)	106,800
Contract Discharge Planner - Sheriff (1.0 FTE)	83,100
Services and Supplies - Sheriff	106,000
Pharmaceuticals	20,000
Treatment and Re-Entry Services	1,041,292
Total Re-Entry Services:	1,828,518
VICTIM SERVICES	
Victim Witness Advocate (PTS) (1.0 FTE)	119,534
Total Victim Services	119,534
TOTAL PROGRAM AND TREATMENT	4,404,822

# CONTINUED

	FY 2021-22
COMMUNITY SUPERVISION	
COMMUNITY SUPERVISION AND CASE MANAGEMENT	
Supervision & Support	
Probation Manager (0.5 SPO (2.0 FTE)	108,378 386,527
AOP (2.0 FTE) Subtotal Supervision & Support:	<u>204,946</u> 699,851
PRCS & PSS	176 247
DPO Sr (1.0 FTE)	176,247
DPO (14.0 FTE) Subtotal PRCS & PSS:	<u> </u>
Operating Expenses	46 100
Vehicle Costs and Travel Expenses Services and Supplies	46,100 33,000
Total Operating Expense:	79,100
Urinalysis	10,000
Total Community Supervision & Case Management:	3,268,880
COLLABORATIVE EFFORTS	
Regional Response Teams	
DPO Sr (2.0 FTE)	356,588
DSO S/D (2.0 FTE)	386,000
Deputy SGT (1.0 FTE)	251,800
Training - Sheriff Services and Supplies - Sheriff	3,000 3,900
Vehicle Costs - Sheriff	5,900 71,100
Subtotal Regional Response Teams:	1,072,388
Regional Realignment Response Activity Fund (Guadalupe PD)	5,000
Collaborative Courts - District Attorney (1.0 FTE)	321,524
Total Collaborative Efforts:	1,398,912
TOTAL COMMUNITY SUPERVISION	4,667,792
HOUSING	
SUBSIDIZED SLE, DETOX	
Subsidized SLE, Detox	320,000
Total Subsidized Detox Housing:	320,000
SUPPORTIVE HOUSING	
Supportive Housing Pilot Program - HCD	400,000
Total Supportive Housing:	400,000
HOUSING SPECIALISTS	
4 Housing Specialists - Public Defender	45,000
2 Housing Specialists - Probation	10,000
Total Housing Specialists:	55,000
TOTAL HOUSING	775,000
PRETRIAL SERVICES	
DPO Sr (1.0 FTE)	178,294
DPO (3.0 FTE)	457,652
Supervision Services and Supplies	125,000
Assessment Services and Supplies	53,441
Total Pretrial Services	814,387
TOTAL PRETRIAL SERVICES	814,387

# 1. FY 2021-2022 Public Safety Realignment Act Budget

# CONTINUED

	FY 2021-22
INNOVATIONS	
HOLISTIC DEFENSE	
Advocate/Social Workers MSW - Public Defender (4.0 FTE)	426,494
LOP - Public Defender (ExH)	45,291
Client Services Specialist (ExH)	56,457
3 RTP Transporter (ExH)	133,575
Travel Expenses - Public Defender	50,000
Total Holistic Defense:	711,817
COMMUNITY ENGAGEMENT	
Community Engagement	100,000
Total Community Engagement:	100,000
TOTAL INNOVATIONS	811,817
ADMINISTATION AND DATA ANALYSIS	
EVALUATION AND DATA ANALYSIS	
Evaluation	68,796
EDP Systems & Programming Analyst (1.0 FTE)	134,849
Department Business Specialist (1.0 FTE)	124,687
Accountant I (0.5 FTE)	55,932
Total Evaluation and Data Analysis:	384,264
ADMINISTRATION	
Probation Admin (3.0%)	231,782
Sheriff Admin (3.0%)	103,000
DBW (15.0%)	38,652
District Attorney (3.0%)	13,232
Public Defender (3.0%) Auditor-Controller (0.5%)	22,705
Total Administration:	74,696 484,067
TOTAL ADMINISTRATION AND DATA ANALYSIS	868,331
TOTAL FY 2021-2022 Budget:	
	15,422,89
FINANCING	
FY 2021-22 AB109 Allocation (Estimate)	13,460,000
State General Fund Realignment Backfill	849,845
FY 2019-20 Growth Funds	· -
Use of Restricted Fund Balance (Reserves)	
Total Financing:	1,113,04
rotarrinalitilig.	15,422,891

# 2. Public Safety Realignment Act (AB109) Restricted Fund Balance

# **Trend Summary**

### **Program Restricted Fund Balance**

Beginning Fund							E	nding Fund
Fiscal Year (FY)		Balance		Increases	es Decreases			Balance
FY 2011-2012	\$	-	\$	2,192,851	\$	-	\$	2,192,851
FY 2012-2013	\$	2,192,851	\$	1,989,390	\$	(1,828,606)	\$	2,353,635
FY 2013-2014	\$	2,353,635	\$	1,180,749	\$	(209,287)	\$	3,325,097
FY 2014-2015	\$	3,325,097	\$	1,273,852	\$	(314,006)	\$	4,284,944
FY 2015-2016	\$	4,284,944	\$	3,274,487	\$	-	\$	7,559,431
FY 2016-2017	\$	7,559,431	\$	2,825,790	\$	(58,838)	\$	10,326,383
FY 2017-2018	\$	10,326,383	\$	3,531,182	\$	(272,523)	\$	13,585,042
FY 2018-2019	\$	13,585,042	\$	2,594,148	\$	(342,888)	\$	15,836,302
FY 2019-2020	\$	15,836,302	\$	3,639,359	\$	(3,893,368)	\$	15,582,292
FY 2020-2021 Est	\$	15,582,292	\$	3,360,671	\$	(794,700)	\$	18,148,263

#### Planning Restricted Fund Balance

Beginning Fund							E	nding Fund	
Fiscal Year (FY)		Balance		Increases	Decreases			Balance	
FY 2011-2012	\$	-	\$	-	\$	-	\$	-	
FY 2012-2013	\$	-	\$	150,000	\$	-	\$	150,000	
FY 2013-2014	\$	150,000	\$	150,000	\$	-	\$	300,000	
FY 2014-2015	\$	300,000	\$	150,000	\$	-	\$	450,000	
FY 2015-2016	\$	450,000	\$	150,000	\$	(68,326)	\$	531,674	
FY 2016-2017	\$	531,674	\$	150,000	\$	(120,399)	\$	561,275	
FY 2017-2018	\$	561,275	\$	150,000	\$	(48,938)	\$	662,337	
FY 2018-2019	\$	662,337	\$	150,000	\$	(29,789)	\$	782,548	
FY 2019-2020	\$	782,548	\$	150,000	\$	(6,605)	\$	925,943	
FY 2020-2021 Est	\$	925,943	\$	150,000	\$	(25,000)	\$	1,050,943	

# Implementation Restricted Fund Balance

Beginning Fund							Ε	nding Fund
Fiscal Year (FY)		Balance		Increases		Decreases		Balance
FY 2011-2012	\$	-	\$	63,255	\$	-	\$	63,255
FY 2012-2013	\$	63,255	\$	-	\$	-	\$	63,255
FY 2013-2014	\$	63,255	\$	-	\$	-	\$	63,255
FY 2014-2015	\$	63,255	\$	-	\$	(17,800)	\$	45,455
FY 2015-2016	\$	45,455	\$	-	\$	-	\$	45,455
FY 2016-2017	\$	45,455	\$	-	\$	(43,486)	\$	1,969
FY 2017-2018	\$	1,969	\$	-	\$	(1,969)	\$	-

# 3. Realigned Restricted Fund Balance and FY 2021-2022 One Time Allocation

# AB109 Restricted Fund Balance (Reserves) -- Programmatic

AB109 Restricted Fund Balance	15,582,293
Less Adjustments	
Remaining Balances For FY 17-18 One Time Allocations	
Probation Report and Resource Center (PRRC)	1,500,000
Pretrial Services Program	359,820
Subtotal Remaining Balances for FY 17-18 One Time Allocations	1,859,820
Remaining Balances For FY 18-19 One Time Allocations	
Development/Rehabilitation of Re-Entry/Transitional Facility (HCD)	1,602,098
Supportive Housing (2-Year Pilot Program - HCD)	358,589
Pretrial Felony Mental Health Diversion Program (Cash Match - Behavioral Wellness)	528,900
Subtotal Remaining Balances For FY 18-19 One Time Allocations	2,489,587
FY 20-21 One Time Allocations	
Prop 47 Data Mining - Fourth Year (Public Defender)	38,000
Prop 47 (Court)	24,000
Prop 47 (District Attorney)	16,000
Neighborhood Court Pilot Program (District Attorney)	154,500
Data Needs (Criminal Justice Data Committee)	40,000
Supportive Housing Pilot Program (2 Months - HCD)	66,667
Subtotal FY 20-21 One Time Allocations	339,167
To Balance FY 20-21 Ongoing Operations	1,041,423
Prudent Reserve	1,200,000
Total Adjustments	6,929,997
Available AB109 Restricted Fund Balance	8,652,296

# FY 2021-22 AB 109 One Time Allocation Requests

One Time Allocations - Programmatic Restricted Fund Balance (Reserves)	
Neighborhood Court Pilot Program (District Attorney)	154,500
Data Needs (Criminal Justice Data Committee)	40,000
Total Use of Programmatic Restricted Fund Balance:	194,500
One Time Allocations - Planning Restricted Fund Balance (Reserves)	
Evaluation Contract	50,000
Annual Training Allocation	25,000
Total Use of Planning Restricted Fund Balance:	75,000

# 4. A Five Year Use/Source of Funds Trend Summary

	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022
	Actual	Actual	Adop Budget	FYE Estimate	Adop Budget
SOURCE OF FUNDS					
STATE REVENUE					
AB109 Base Allocation	13,116,127	13,460,000	13,663,991	13,663,991	13,460,000
PFY Addl AB109 Allocation	-	-	-	999,700	-
State General Fund Realignment Backfill				849,845	849,845
PFY Growth Funds	684,354	531,882	531,882	-	-
Planning Funds	150,000	150,000	-	150,000	-
TOTAL STATE REVENUE:	13,950,481	14,141,882	14,195,873	15,663,536	14,309,845
DECREASE TO RFB					
Use of PFY Unspent Allocation	-	-	509,541	-	1,113,046
MHRC and PRRC Remodel	-	3,051,832	-	-	-
Data Needs - CJDC	40,000	11,441	40,000	40,000	40,000
Prop 47 Data Mining	140,039	147,403	38,000	38,000	-
Prop 47 Judicial Assistant	-	83,155	24,000	24,000	-
Prop 47 Distric Attorney	51,500	62,154	16,000	16,000	-
Neighborhood Court Pilot Program (District Attorney)	-	-	154,500	33,400	154,500
Jail Treatment Expansion Tablets and infrastructure	90,000	98,550	-	-	-
Re-Entry/Transitional Facility-HCD	5,000	42,902	-	50,000	-
Supportive Housing-HCD	-	395,932	66,667	425,300	-
Pretrial Felony Mental Health Diversion Program-DBW	-	-	-	168,000	-
Annual Training Allocation	18,437	903	25,000	25,000	25,000
Expansion of Evaluation Contract	-	5,702	50,000	-	50,000
TOTAL DECREASE TO RFB:	344,976	3,899,973	923,708	819,700	1,382,546
TOTAL SOURCE OF FUNDS:	14,295,457	18,041,855	15,119,581	16,483,236	15,692,391
USE OF FUNDS					
ONGOING EXPENDITURES					
CUSTODY					
Jail Custody	2,399,866	2,438,432	2,521,190	2,521,190	2,526,600
Detention Alternatives	903,123	438,672	572,208	520,049	554,142
TOTAL CUSTODY:	3,302,989	2,877,104	3,093,398	3,041,239	3,080,742

PROGRAM AND TREATMENT					
Mental Health	315,539	328,712	1,549,535	445,870	1,551,470
Sheriff Treatment Program (STP)	215,584	161,265	870,403	626,100	905,300
Re-Entry Services	1,340,479	1,325,447	1,811,606	1,465,469	1,828,518
Victim Services	54,612	95,549	115,360	115,360	119,534
TOTAL PROGRAM AND TREATMENT:	1,926,214	1,910,974	4,346,904	2,652,799	4,404,822
COMMUNITY SUPERVISION					
Community Supervision & Case Management	2,918,525	2,573,880	3,152,124	2,994,201	3,268,880
Collaborative Efforts	1,092,842	979,834	1,342,128	1,125,526	1,398,912
TOTAL COMMUNITY SUPERVISION:	4,011,367	3,553,714	4,494,252	4,119,727	4,667,792
HOUSING					
Subsidized SLE, Detox	292,348	320,000	320,000	305,862	320,000
Supportive Housing Pilot Program	-	-	-	-	400,000
Housing Specialists	30,219	29,267	55,000	54,000	55,000
TOTAL HOUSING:	322,567	349,267	375,000	359,862	775,000
PRETRIAL SERVICES	745,168	619,917	793,829	731,763	814,387

# 4. A Five Year Use/Source of Funds Trend Summary CONTINUED

	FY 2018-2019 Actual	FY 2019-2020 Actual	FY 2020-2021 Adop Budget	FY 2020-2021 FYE Estimate	FY 2021-2022 Adop Budget
INNOVATIONS					
Holistic Defense	302,688	428,177	609,104	609,104	711,817
Community Engagement	33,760	22,687	100,000	16,100	100,000
TOTAL INNOVATIONS:	336,448	450,864	709,104	625,204	811,817
ADMINISTRATION AND DATA ANALYSIS					
Evaluation and Data Analysis	153,896	208,798	424,802	186,162	384,264
Administration	390,205	381,886	468,125	436,109	484,067
TOTAL ADMINISTRATION AND DATA ANALYSIS:	544,101	590,684	892,927	622,271	868,331
TOTAL ONGOING EXPENDITURES:	11,188,853	10,352,523	14,705,414	12,152,865	15,422,891
ONE TIME EXPENDITURES					
MHRC and PRRC remodel	-	3,051,832	-	-	-
Data Needs - CJDC	40,000	11,441	40,000	40,000	40,000
Prop 47 Data Mining	140,039	147,403	38,000	38,000	-
Prop 47 Judicial Assistant	-	83,155	24,000	24,000	-
Prop 47 Distric Attorney	51,500	62,154	16,000	16,000	-
Neighborhood Court Pilot Program (District Attorney)	-	-	154,500	33,400	154,500
Jail Treatment Expansion Tablets and infrastructure	90,000	98,550	-	-	-
Re-Entry/Transitional Facility-HCD	5,000	42,902	-	50,000	-
Supportive Housing-HCD	-	395,932	66,667	425,300	-
Pretrial Felony Mental Health Diversion Program-DBW	-	-	-	168,000	-
Annual Training Allocation	18,437	903	25,000	25,000	25,000
Expansion of Evaluation Contract	-	5,702	50,000		50,000
TOTAL ONE TIME EXPENDITURES:	344,976	3,899,973	414,167	819,700	269,500
INCREASE TO RFB					
Unspent Base Allocation	1,927,274	3,107,477	-	1,511,126	-
PFY Addl AB109 Allocation	-	-	-	999,700	-
State General Fund Realignment Backfill				849,845	
PFY Growth Funds	684,354	531,882	-	-	-
Planning Funds	150,000	150,000		150,000	
TOTAL INCREASE TO RFB:	2,761,628	3,789,359	-	3,510,671	-
TOTAL USE OF FUNDS:	14,295,457	18,041,855	15,119,581	16,483,236	15,692,391

# 5. A Five Year Use/Source of Funds Trend (Detail)

	FY 2018-2019 Actual	FY 2019-2020 Actual	FY 2020-2021 Adop Budget	FY 2020-2021 FYE Estimate	FY 2021-2022 Adop Budget
SOURCE OF FUNDS					
STATE REVENUE					
AB109 Base Allocation	13,116,127	13,460,000	13,663,991	13,663,991	13,460,000
PFY AddI AB109 Allocation	-	-	-	999,700	-
State General Fund Realignment Backfill				849,845	849,845
PFY Growth Funds	684,354	531,882	531,882	-	-
	150,000	150,000	-	150,000	
TOTAL STATE REVENUE:	13,950,481	14,141,882	14,195,873	15,663,536	14,309,845
DECREASE TO RFB					
Use of PFY Unspent Allocation	-	-	509,541	-	1,113,046
MHRC and PRRC Remodel	-	3,051,832	-	-	-
Data Needs - CJDC Prop 47 Data Mining	40,000 140,039	11,441 147,403	40,000 38,000	40,000 38,000	40,000
Prop 47 Judicial Assistant	140,039	83,155	24,000	24,000	-
Prop 47 Distric Attorney	51,500	62,154	16,000	16,000	
Neighborhood Court Pilot Program (District Attorney)	-	-	154,500	33,400	154,500
Jail Treatment Expansion Tablets and infrastructure	90,000	98,550	-	-	-
Re-Entry/Transitional Facility-HCD	5,000	42,902	-	50,000	-
Supportive Housing-HCD	-	395,932	66,667	425,300	-
Pretrial Felony Mental Health Diversion Program-DBW	-	-	-	168,000	-
Annual Training Allocation	18,437	903	25,000	25,000	25,000
Expansion of Evaluation Contract	-	5,702	50,000	-	50,000
TOTAL DECREASE TO RFB:	344,976	3,899,973	923,708	819,700	1,382,546
TOTAL SOURCE OF FUNDS:	14,295,457	18,041,855	15,119,581	16,483,236	15,692,391
USE OF FUNDS					
ONGOING EXPENDITURES					
CUSTODY					
Jail Custody					
Jail Staff	2,399,614	2,437,666	2,191,190	2,191,190	2,196,600
Parolee Custody	2,000,014	2,437,000	275,000	275,000	275,000
Services and Supplies	251	766	55,000	55,000	55,000
Subtotal Jail Custody:	2,399,866	2,438,432	2,521,190	2,521,190	2,526,600
•	, ,		, ,	, ,	
<u>Detention Alternatives</u> DPO Assessor (2.0 FTE)	305,052	223,866	322,749	322,749	330,442
Alternative Sentencing Staff	489,749	176,776	171,459	152,700	145,700
GPS Units	47,083	-	73,000	40,600	73,000
Services and Supplies	61,239	38,030	5,000	4,000	5,000
Subtotal Detention Alternatives:	903,123	438,672	572,208	520,049	554,142
TOTAL CUSTODY:	3,302,989	2,877,104	3,093,398	3,041,239	3,080,742
PROGRAM AND TREATMENT					
Mental Health					
Psychiatrist (0.25 FTE) - DBW	110,954	133,863	96,748	96,748	98,683
Psychiatric Technician - DBW (1.0 FTE)	117,160	119,168	122,147	122,147	122,147
MH Practitioner/Post Doc Intern - DBW (0.25 FTE)	18,151	6,407	36,846	36,846	36,846
Additional MH Services - DBW	69,274	69,274	190,129	190,129	190,129
MHRC Program	-	-	1,103,665	-	1,103,665
Subtotal Mental Health:	315,539	328,712	1,549,535	445,870	1,551,470
Sheriff Treatment Program (STP)	215,584	161,265	870,403	626,100	905,300
Re-Entry Services					
DPO Sr - PRRC (1.0 FTE)	145,477	170,033	171,466	172,438	175,989
DPO - PRRC (1.0 FTE)	184,077	150,636	182,540	170,918	186,759
AOP - PRRC (1.0 FTE)	106,878	99,152	107,606	106,616	108,578
Community Release Specialist - Sheriff (1.0 FTE)	22,083	-	99,638	22,700	106,800
Contract Discharge Planner - Sheriff (1.0 FTE)	108,787	45,873	83,094	54,300	83,100
Services and Supplies - Sheriff	2,706	49,603	105,970	98,700	106,000
Pharmaceuticals	470	301	20,000	319	20,000
Treatment and Re-Entry Services	770,000	809,849	1,041,292	839,478	1,041,292
Subtotal Re-Entry Services:	1,340,479	1,325,447	1,811,606	1,465,469	1,828,518
Victim Services					
Victim Witness Advocate (PTS) (1.0 FTE)	54,612	95,549	115,360	115,360	119,534
Subtotal Victim Services	54,612	95,549	115,360	115,360	119,534
TOTAL PROGRAM AND TREATMENT:	1,926,214	1,910,974	4,346,904	2,652,799	4,404,822
	-			•	

# 5. A Five Year Use/Source of Funds Trend (Detail) CONTINUED

	FY 2018-2019 Actual	FY 2019-2020 Actual	FY 2020-2021 Adop Budget	FY 2020-2021 FYE Estimate	FY 2021-2022 Adop Budget
COMMUNITY SUPERVISION					
Community Supervision and Case Management					
Supervision & Support					
Probation Manager (0.5 FTE)	101,336	92,480	103,427	103,427	108,378
SPO (2.0 FTE)	357,273	344,693	374,027	374,027	386,527
AOP (2.0 FTE)	205,861	155,411	212,086	201,979	204,946
Subtotal Supervision & Support:	664,470	592,584	689,540	679,433	699,851
PRCS & PSS					
DPO Sr (1.0 FTE)	165,880	121,605	173,801	173,111	176,247
DPO (14.0 FTE)	2,008,350	1,786,080	2,199,683	2,085,407	2,303,682
Subtotal PRCS & PSS:	2,174,230	1,907,685	2,373,484	2,258,518	2,479,929
Operating Expenses					
Vehicle Costs and Travel Expenses	42,275	36,165	46,100	23,050	46,100
Services and Supplies	32,190	33,329	33,000	33,000	33,000
Subtotal Operating Expense:	74,465	69,494	79,100	56,050	79,100
Urinalysis	5,360	4,117	10,000	200	10,000
Subtotal Community Supervision & Case Management:	2,918,525	2,573,880	3,152,124	2,994,201	3,268,880
Collaborative Efforts					
Regional Response Teams					
DPO Sr (2.0 FTE)	320,440	161,834	345,302	265,381	356,588
Deputy S/D (2.0 FTE)	263,737	289,351	365,320	301,200	386,000
Deputy SGT (1.0 FTE)	159,460	146,552	237,961	182,200	251,800
Training - Sheriff	-	-	3,000	-	3,000
Services and Supplies - Sheriff	-	4,724	5,000	7,400	3,900
Vehicle Costs - Sheriff	59,548	81,256	70,000	58,800	71,100
Subtotal Regional Response Teams:	803,185	683,717	1,026,583	814,981	1,072,388
Regional Realignment Response Activity Fund (Police Depts.)	-	-	5,000	-	5,000
Collaborative Courts - District Attorney (1.0 FTE)	289,657	296,117	310,545	310,545	321,524
Subtotal Collaborative Efforts:	1,092,842	979,834	1,342,128	1,125,526	1,398,912
TOTAL COMMUNITY SUPERVISION:	4,011,367	3,553,714	4,494,252	4,119,727	4,667,792
HOUSING					
Subsidized SLE, Detox	292,348	320,000	320,000	305,862	320,000
Supportive Housing Pilot Program	-	-	-	-	400,000
Housing Specialists					
4 Housing Specialists - Public Defender	19,800	20,267	45,000	45,000	45,000
2 Housing Specialists - Probation	10,419	9,000	10,000	9,000	10,000
Subtotal Housing Specialists:	30,219	29,267	55,000	54,000	55,000
TOTAL HOUSING:	322,567	349,267	375,000	359,862	775,000
PRETRIAL SERVICES					
DPO Sr (1.0 FTE)	170,306	147,869	173,803	173,803	178,294
DPO (3.0 FTE)	454,810	365,993	441,585	432,960	457,652
Assessment Services and Supplies	53,441	20,055	53,441	-	53,441
Supervision Services and Supplies	66,611	86,000	125,000	125,000	125,000
TOTAL PRETRIAL SERVICES:	745,168	619,917	793,829	731,763	814,387

# 5. A Five Year Use/Source of Funds Trend (Detail) CONTINUED

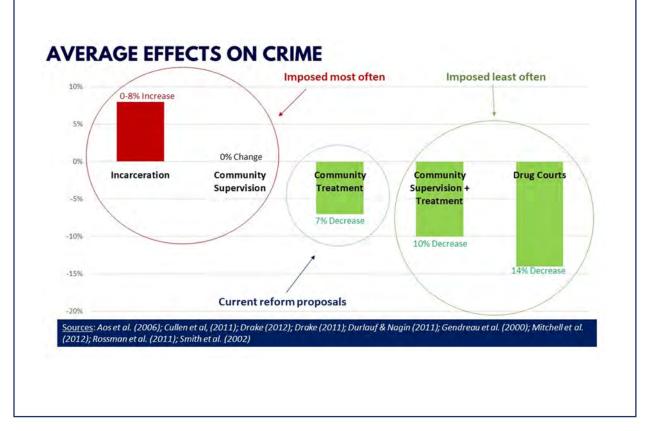
	FY 2018-2019 Actual	FY 2019-2020 Actual	FY 2020-2021 Adop Budget	FY 2020-2021 FYE Estimate	FY 2021-2022 Adop Budget
INNOVATIONS					
Holistic Defense					
Social Workers - Public Defender (4.0 FTE)	222,439	226,208	323,781	323,781	426,494
LOP - Public Defender (ExH)	46,253	35,223	45,291	45,291	45,291
Client Services Specialist (ExH)	-	56,457	56,457	56,457	56,457
3 RTP Transporter (ExH)	-	91,883	133,575	133,575	133,575
Travel Expenses - Public Defender	33,996	18,406	50,000	50,000	50,000
	302.688		· · · · · · · · · · · · · · · · · · ·	609,104	
Subtotal Holistic Defense:	,	428,177	609,104	,	711,817
Community Engagement	33,760	22,687	100,000	16,100	100,000
TOTAL INNOVATIONS:	336,448	450,864	709,104	625,204	811,817
ADMINISTRATION AND DATA ANALYSIS					
Evaluation and Data Analysis					
Evaluation	55,242	34,656	68,796	-	68,796
EDP Systems & Programming Analyst (1.0 FTE)	-	-	169,844	-	134,849
Department Business Specialist (1.0 FTE)	58,571	118,437	128,827	128,827	124,687
Accountant I (0.5 FTE)	40,083	55,706	57,335	57,335	55,932
Subtotal Evaluation and Data Analysis:	153,896	208,798	424,802	186,162	384,264
Administration					
Probation (3.0%)	188,566	171,541	224,428	199,760	231,782
Sheriff (3.0%)	78,463	77,991	101,748	94,400	103,000
Behavioral Wellness (15.0%)	36,940	39,436	38,361	38,361	38,652
District Attorney (3.0%)	10,596	11,750	12,777	12,777	13,232
Public Defender (3.0%)	9,675	13,453	19,623	19,623	22,705
Auditor-Controller (0.5%)	65,964	67,714	71,188	71,188	74,696
Subtotal Administration:	390,205	381,886	468,125	436,109	484,067
TOTAL ADMINISTRATION AND DATA ANALYSIS:	544,101	590,684	892,927	622,271	868,331
TOTAL ONGOING EXPENDITURES:	11,188,853	10,352,523	14,705,414	12,152,865	15,422,891
ONE TIME EXPENDITURES					
MHRC and PRRC remodel	-	3,051,832	-	-	-
Data Needs - CJDC	40,000	11,441	40,000	40,000	40,000
Prop 47 Data Mining	140,039	147,403	38,000	38,000	-
Prop 47 Judicial Assistant	-	83,155	24,000	24,000	-
Prop 47 Distric Attorney	51,500	62,154	16,000	16,000	-
Neighborhood Court Pilot Program (District Attorney)	-	-	154,500	33,400	154,500
Jail Treatment Expansion Tablets and infrastructure	90,000	98,550	-	-	-
Re-Entry/Transitional Facility-HCD	5,000	42,902	-	50,000	-
Supportive Housing-HCD	-	395,932	66,667	425,300	-
Pretrial Felony Mental Health Diversion Program-DBW	-	-	-	168,000	-
Annual Training Allocation Expansion of Evaluation Contract	18,437	903	25,000	25,000	25,000
TOTAL ONE TIME EXPENDITURES:	344,976	<u>5,702</u> 3,899,973	<u> </u>	819,700	50,000 269,500
INCREASE TO RFB	·		-		-
Unspent Base Allocation	1,927,274	3,107,477	-	1,511,126	-
PFY Addl AB109 Allocation			-	999,700	-
State General Fund Realignment Backfill				849,845	
PFY Growth Funds	684,354	531,882	-		-
Planning Funds	150,000	150,000	-	150,000	-
TOTAL INCREASE TO RFB:	2,761,628	3,789,359	-	3,510,671	-
TOTAL USE OF FUNDS:	14,295,457	18,041,855	15,119,581	16,483,236	15,692,391



#### ATTACHMENT 1: AVERAGE EFFECTS OF CRIME

# AVERAGE EFFECTS ON CRIME

The data below was presented at an April 21, 2020 Inter-American Drug Abuse Control Commission (CICAD) by Dr. Douglas Marlowe. In his presentation, "Monitoring & Evaluating Drug Treatment Courts in the Americas", Dr. Marlowe discussed what is known about the effects of different correctional institutions on crime. The average effect on incarceration on crime ranges from no effect on crime to about an 8% increase in crime. Dr Marlowe noted that the incapacitation effects from keeping people in jail/prison and off the street is offset by increases in crime upon release. As such, the net effect of incarceration is generally negative. Community supervision (traditional probation/parole) has a net effect of about a 0% increase on crime. Referring people to community based treatment instead of/in lieu of criminal justice supervision is associated with about a 7% decrease in crime. When community supervision (monitoring by probation/parole) is combined with the provision of treatment, the result is about a 10% reduction in crime.



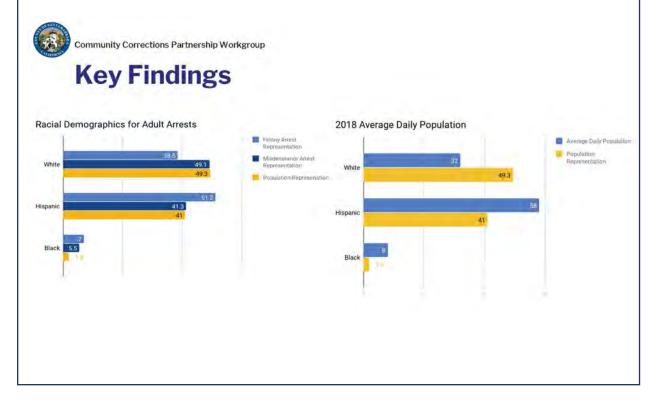


#### ATTACHMENT 2: RACIAL AND ETHNIC EQUITY AND INCLUSION

# **RACIAL AND ETHNIC EQUITY AND INCLUSION (REEI)**

In FY 2019-2020, members of the workgroup met to identify data to be included in a preliminary report on racial and ethnic disparities. As part of this effort, data was pulled to identify disparities in arrest, incarceration, and community supervision. The report produced found that racial and ethnic disparities exist in each of the three areas that were explored. The disparities were most pronounced for Black adults, but also considerable for Hispanic adults. The data also showed that the disparities were significant for young people of color. Specifically:

- Black and Hispanic adults were disproportionately represented throughout the justice system in Santa Barbara County. At arrest -- the point of entry -- Black adults were overrepresented in all arrests and Hispanic adults were disproportionately represented in Felony arrests.
- Black adults were incarcerated at a rate of four times their share of the population. Hispanic adults were incarcerated at a rate of approximately one-and- a-half times their representation of the population. White adults were represented at a rate of approximately two-thirds of their representation of the population.



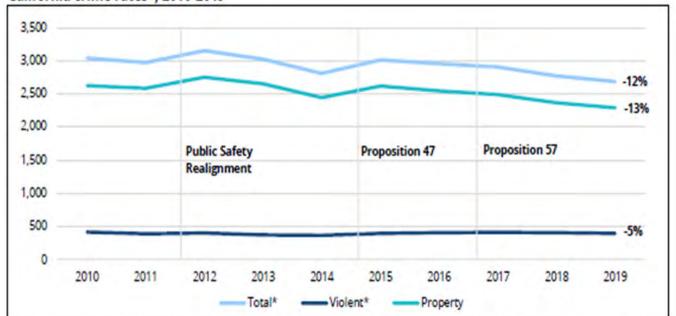


**ATTACHMENT 3: 2019 CRIME RATE** 

# CALIFORNIA'S 2019 CRIME RATE IS THE LOWEST IN RECORDED STATE HISTORY

The Center on Juvenile and Criminal Justice (CJCJ) in its September 2020 Fact Sheet, reported a 12% decline statewide in overall crime rates. Specifically, violent crime declined 5% and property crime was down 13%. The CJCJ noted that, "Compared to 2018, all forms of crime declined in 2019, with an overall decrease in the crime rate of 3%." Further, the CJCJ noted, "California's record-low 2019 crime rates cap a period of substantial change in the criminal justice system. Despite initial concerns that reform would erode public safety, most communities were safer in 2019 than at the start of the decade." Santa Barbara County exceeded the state average with a 23% decline in violent and property crime as compared to 2018. The entire CJCJ fact sheet can be viewed online at:

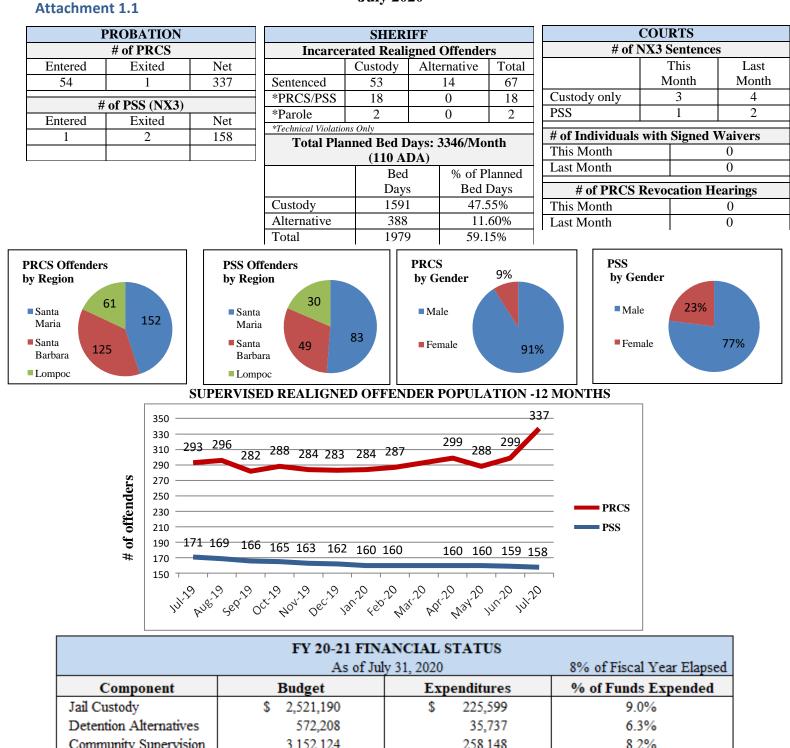
http://www.cjcj.org/uploads/cjcj/documents/californias\_2019\_crime\_rate\_is\_the\_lowest\_in\_recorded\_state\_h istory.pdf



## California crime rates\*, 2010-2019

Sources: DOJ (2020); DOF (2020). \*Total and violent offense rates exclude rape because the definition was broadened in 2014, hindering comparisons across this period.

# Realignment Operational Impact Report July 2020



Total	\$14,705,414	\$ 852,282	5.8%
Administration	468,125	27,297	5.8%
Evaluation	424,802	20,014	4.7%
Pretrial Services	793,829	79,014	10.0%
Subsidized SLE, Detox	320,000	-	0.0%
Victim Services	115,360	-	0.0%
Re-Entry Services	2,472,160	40,351	1.6%
Related Treatment	973,953	128,227	13.2%
Mental Health	1,549,535	-	0.0%
Collaborative Efforts	1,342,128	37,895	2.8%
Community Supervision	5,152,124	200,140	0.270

# Realignment Operational Impact Report August 2020

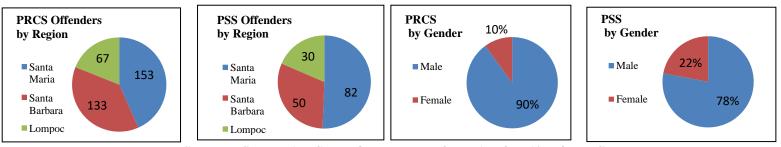
SHERIFF

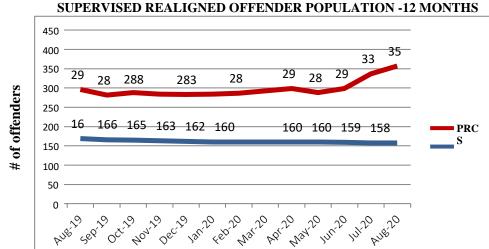
#### Attachment 1.2

-	PROBATION	
	# of PRCS	
Entered	Exited	Net
41	18	357
#	# of PSS (NX3)	
Entered	Exited	Net
3	2	158

	~		
Incarce	rated Reali	gned Offende	rs
	Custody	Alternative	Total
Sentenced	50	13	63
*PRCS/PSS	20	0	20
*Parole	2	0	2
*Technical Violatio	ns Only		
Total Pla	nned Bed D	Days: 3346/Mo	nth
	(110 A)	DA)	
	Bed	% of P	lanned
	Days	s Bed	Days
Custody	1424	42.	56%
Alternative	370	11.	.06%
Total	1794	1 53.6	52%

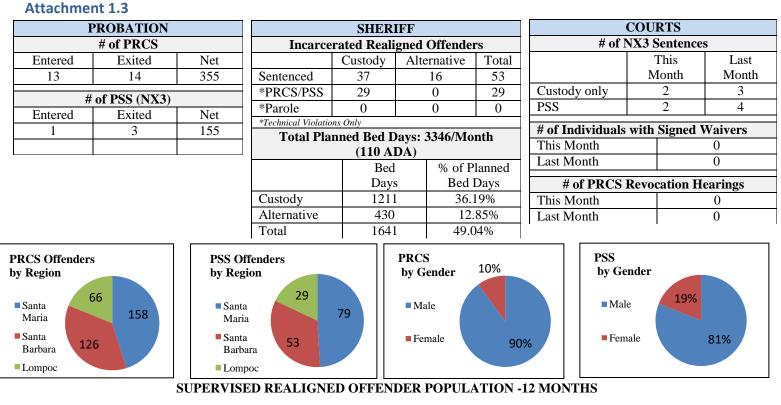
COURTS	
XX3 Sentence	s
This	Last
Month	Month
3	3
4	1
with Signed	Waivers 0
	0
<b>Revocation</b> H	learings
	0
	0
	<b>X3 Sentence</b> This Month

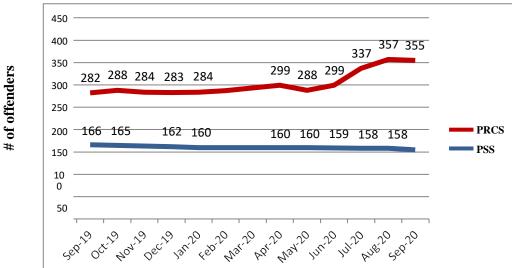




		ANCIAL STATUS agust 31, 2020	17% of Fiscal Year Elapsed
Component	Budget	Expenditures	% of Funds Expended
Jail Custody	\$ 2,521,190	\$ 462,207	18.3%
Detention Alternatives	572,208	73,566	12.9%
Community Supervision	3,152,124	504,890	16.0%
Collaborative Efforts	1,342,128	83,629	6.2%
Mental Health	1,549,535		0.0%
Related Treatment	973,953	173,660	17.8%
Re-Entry Services	2,472,160	85,578	3.5%
Victim Services	115,360		0.0%
Subsidized SLE, Detox	320,000	12,061	3.8%
Pretrial Services	793,829	140,301	17.7%
Evaluation	424,802	36,072	8.5%
Administration	468,125	51,486	11.0%
Total	\$14,705,414	\$ 1,623,450	11.0%

## Realignment Operational Impact Report September 2020





		NCIAL STATUS mber 30, 2020	25% of Fiscal Year Elapsed
Component	Budget	Expenditures	% of Funds Expended
Jail Custody	\$ 2,521,190	\$ 717,104	28.4%
Detention Alternatives	572,208	112,640	19.7%
Community Supervision	3,152,124	758,520	24.1%
Collaborative Efforts	1,342,128	129,935	9.7%
Mental Health	1,549,535		0.0%
Related Treatment	973,953	194,817	20.0%
Re-Entry Services	2,472,160	162.266	6.6%
Victim Services	115,360		0.0%
Subsidized SLE, Detox	320,000	31,820	9.9%
Pretrial Services	793,829	174,987	22.0%
Evaluation	424,802	55,871	13.2%
Administration	468,125	77,127	16.5%
Total	\$ 14,705,414	\$ 2,415,087	16.4%

## Realignment Operational Impact Report October 2020

Attachment 1.4

PROBATION SHERIFF COURTS # of PRCS **Incarcerated Realigned Offenders** # of NX3 Sentences Net This Last Entered Exited Custody Alternative Total Month Month 11 350 Sentenced 35 13 48 4 Custody only 2 \*PRCS/PSS 48 48 1 0 # of PSS (NX3) 2 PSS 1 \*Parole 0 0 0 Entered Exited Net \*Technical Violations Only # of Individuals with Signed Waivers 0 12 155 **Total Planned Bed Days: 3346/Month** This Month 0 (110 ADA) Last Month 0 Bed % of Planned Days Bed Days # of PRCS Revocation Hearings 1319 39.42% Custody This Month 0 Alternative 358 10.70% Last Month 0 1677 50.12% Total PSS PRCS **PRCS Offenders PSS Offenders** 11% by Gender by Region by Gender by Region 30 66 21% Male Santa Santa Male 75 156 Maria Maria Santa Santa Female Female 79% 123 55 89% Barbara Barbara Lompoc Lompoc SUPERVISED REALIGNED OFFENDER POPULATION -12 MONTHS 450 400 357 355 350 337 350 299 <sub>288</sub> 299 288 284 283 287 # of offenders 300 250 200 -165 163 162 160 PRCS 160 160 159 158 158 155 PSS 150 10 0 50 OCT & Dect Band Cep Ward Add Ward Ind Ind Drag Cep OCTO

	FY 20-21 FINA As of Octob	NCIAL STATUS per 31, 2020	33% of Fiscal Year Elapsed
Component	Budget	Expenditures	% of Funds Expended
Jail Custody	\$ 2,521,190	\$ 926,921	36.8%
Detention Alternatives	572,208	175,408	30.7%
Community Supervision	3,152,124	1,043,473	33.1%
Collaborative Efforts	1,342,128	307,455	22.9%
Mental Health	1.549,535		0.0%
Related Treatment	973,953	216,203	22.2%
Re-Entry Services	2,472,160	341,591	13.8%
Victim Services	115,360	1,760	1.5%
Subsidized SLE, Detox	320,000	59,992	18.8%
Pretrial Services	793,829	236.372	29.8%
Evaluation	424,802	75,951	17.9%
Administration	468,125	108,130	23.1%
Total	\$ 14,705,414	\$ 3,493,256	23.8%

## Realignment Operational Impact Report November 2020

#### Attachment 1.5

Mental Health

Related Treatment

**Re-Entry Services** 

Subsidized SLE, Detox

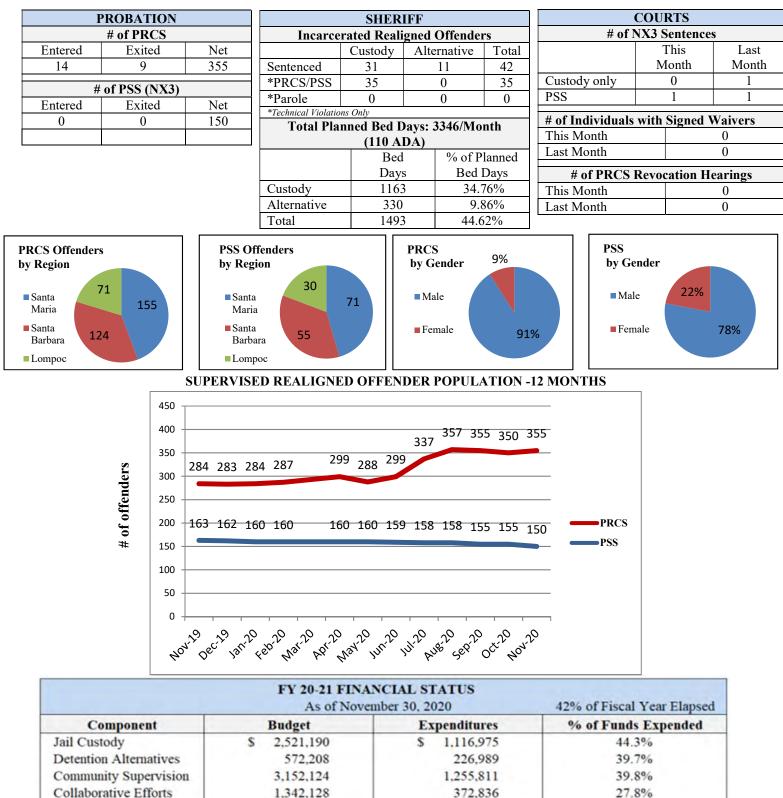
Victim Services

Pretrial Services

Administration

Evaluation

Total



S

233,300

468,208

1,760

87,210

320,682

92.042

134,140

4,309,953

0.0%

24.0%

18.9%

1.5%

27.3%

40.4%

21.7%

28.7%

29.3%

1,549,535

2,472,160

973,953

115,360

320,000

793,829

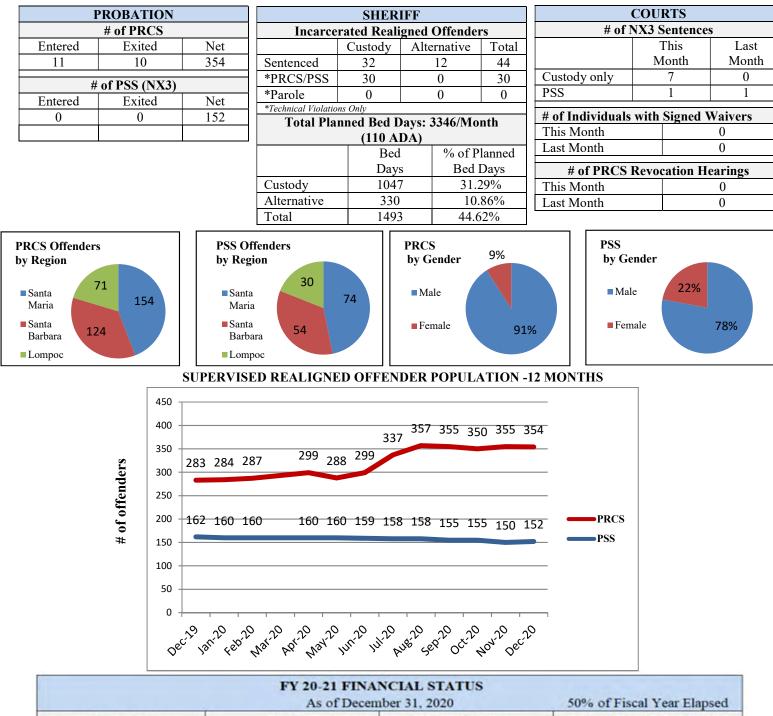
424,802

468,125

\$ 14,705,414

# Realignment Operational Impact Report December 2020

#### Attachment 1.6



		aber 31, 2020	50% of Fiscal Year Elapse	
Component	Budget	Expenditures	% of Funds Expended	
Jail Custody	\$ 2,521,190	\$ 1,310,645	52.0%	
Detention Alternatives	572,208	284,913	49.8%	
Community Supervision	3,152,124	1,514,576	48.1%	
Collaborative Efforts	1,342,128	524,368	39.1%	
Mental Health	1,549,535		0.0%	
Related Treatment	973,953	256,948	26.4%	
Re-Entry Services	2,472,160	851,520	34.4%	
Victim Services	115,360	34,189	29.6%	
Subsidized SLE, Detox	320,000	109,921	34.4%	
Pretrial Services	793,829	403,368	50.8%	
Evaluation	424,802	108,091	25.5%	
Administration	468,125	174,934	37.4%	
Total	\$ 14,705,414	\$ 5,573,473	37.9%	

# Attachment 1.7

# **Realignment Operational Impact Report** January 2021

-	PROBATION			SHER	IFF			(	COURTS	
	# of PRCS		Incarcer		gned Offende	rs			X3 Sentence	es
Entered	Exited	Net		Custody	Alternative	Total			This	Last
10	10	350	Sentenced	13	22	35			Month	Month
#	of PSS (NX3)		*PRCS/PSS	34	0	34	Custody	y only	0	7
# Entered	Exited	Net	*Parole	0	0	0	PSS		0	1
0	1	149	*Technical Violation		224674	4	# of Inc	dividuals	with Signed	Waivers
0	1	115	I otal Plan		Days: 3346/Mo	onth	This Mo			0
				(110 A) Bed		lanned	Last Mo	onth		0
				Day		Days	# 0	FDDCSI	Revocation H	arings
			Custody	848		34%	This Me			0
			Alternative	370		.06%	Last Mo			0
			Total	1218		40%	East Int			Ŭ
PRCS Offenders y Region Santa Maria Santa Barbara Lompoc	22 154 9 450 400 350 300 250	by Reg Santa Mari Santa Barb Lomj	28 a a ara 52	337 35	7 355 350 3	55 354	350	PSS by Ger Male Fem:	23%	78%
	100	E 22 22		. Jo . Jo			<b></b>	PSS		
	100	10 10 10 10 10 10 10 10 10 10 10 10 10 1			Septo OCT NOV	Dec. J. Jac	.,22		cal Year Ela	psed
C	100 50 0 380	10 Nat 20	FY 20-21	FINANC	989 <sup>20</sup> 0 <sup>272</sup> No <sup>92</sup> 1AL STATU 1. 2021	o pecilo yas	22	3% of Fis	cal Year Ela nds Expend	
Co Jail Cust	100 50 0 yan	20 Febra Maria	FY 20-21 As of	FINANC	و <sup>ورک</sup> رو <sup>ت ک</sup> مو <sup>رد ک</sup> No <sup>g (</sup> 1AL STATU 1, 2021 Expendi	o pecilo yas	22	8% of Fis % of Fu		
Jail Cust	100 50 0 yan		FY 20-21 As of Budget	FINANC	2000 - 20	9 pe <sup>c20</sup> yas	22	3% of Fis % of Fu	nds Expend	
Jail Cust Detentio	omponent tody		FY 20-21 As of Budget \$ 2,521,190 572,208	FINANC	5882 0022 Nov2 IAL STATU 1, 2021 Expendi \$ 1,54 33	0 pe <sup>c20</sup> yas s itures i3,137 i4,693	22	3% of Fis % of Fu	nds Expend 61.2%	
Jail Cust Detentio Commu	omponent tody n Alternatives nity Supervisi		FY 20-21 As of Budget \$ 2,521,190 572,208 3,152,124	FINANC	200° 1000 1AL STATU 1, 2021 Expendi \$ 1,54 33 1,71	Dec <sup>2</sup> s <sup>36</sup> S itures 3,137 4,693 1,271	22	3% of Fis % of Fu	nds Expend 61.2% 58.5% 54.3%	
Jail Cust Detentio Commu Collabor	omponent tody on Alternatives nity Supervisi rative Efforts		FY 20-21 As of Budget \$ 2,521,190 572,208 3,152,124 1,342,128	FINANC	200 <sup>cc2</sup> No <sup>v2</sup> <b>IAL STATU</b> 1, 2021 <b>Expendi</b> \$ 1,54 33 1,71 60	<b>S</b> <b>S</b> <b>itures</b> 13,137 14,693 1,271 12,849	22	3% of Fis % of Fu	nds Expend 61.2% 58.5% 54.3% 44.9%	
Jail Cust Detentio Commu Collabor Mental F	omponent tody on Alternatives nity Supervisi rative Efforts Health		FY 20-21 As of Budget \$ 2,521,190 572,208 3,152,124 1,342,128 1,549,535	FINANC	2000 - 20	S itures i3,137 4,693 1,271 1,271 1,2849 4,774	22	3% of Fis % of Fu	nds Expend 61.2% 58.5% 54.3% 44.9% 10.0%	
Jail Cust Detentio Commu Collabor Mental H Related	100 50 0 + 		FY 20-21 As of Budget \$ 2,521,190 572,208 3,152,124 1,342,128 1,549,535 973,953	FINANC	5882 0022 Nov2 IAL STATU 1. 2021 Expendi \$ 1.54 33 1.71 60 15 27	Dec <sup>2</sup> yas s itures 3,137 4,693 1,271 92,849 4,774 3,237	22	3% of Fis % of Fu	nds Expend 61.2% 58.5% 54.3% 44.9% 10.0% 28.1%	
Jail Cust Detentio Commu Collabor Mental H Related Re-Entry	100 50 0 100 50 0 0 30 30 30 30 30 30 30 30 30 30 30 3		FY 20-21 As of Budget \$ 2,521,190 572,208 3,152,124 1,342,128 1,549,535 973,953 2,472,160	FINANC	2000 000 000 000 000 000 000 000 000 00	<b>S</b> <b>S</b> <b>S</b> <b>S</b> <b>S</b> <b>S</b> <b>S</b> <b>S</b>	22	3% of Fis % of Fu	nds Expend 61.2% 58.5% 54.3% 44.9% 10.0% 28.1% 38.6%	
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# Attachment 2.1



# SANTA BARBARA PRRC PROGRAM GUIDE



# Substance Abuse

- Moral Reconation Therapy (MRT): an evidence-based, cognitive behavioral treatment program focused on substance abuse that targets recidivism reduction, and is designed to facilitate the development of higher stages of moral reasoning. Classes are available for realigned and medium to high-risk felony clients. When there are three (3) or more female clients, there will be one (1) female-only group. Consists of twice weekly 90 minute sessions for three (3) groups of up to 12 realigned clients, and twice weekly 90 minute sessions for two (2) groups of up to 12 medium to high-risk felony clients.
- Recovery Oriented System of Care (ROSC): a secular, peer-driven support group for clients with substance abuse issues, and similar to a 12 Step program. Support groups are available for medium and high-risk offenders and consist of twice-weekly sessions of 60-90 minutes.
- Sanctuary Centers of Santa Barbara: provides enhanced outpatient treatment services and related recovery and re-entry services for a dual diagnosis population of Realigned offenders, specifically Post-Release Community Supervision (PRCS), Post-Sentence Supervision (PSS) and/or clients under standard supervision at the Santa Barbara PRRC. Services include a risk-and-need assessment, individual counseling and/or group counseling, and a continuum of care for those located in South County upon re-entry to the community from incarceration. The risk assessment tools used include the Mental Health Screening Form (MHSF) and the Drug Abuse Screening Test (DAST).

## **Employment**

- Work And Gain Economic \$elf \$ufficiency (WAGE\$\$): designed to assist unemployed or underemployed clients. Participants will learn job-seeking skills and interview techniques with a focus on how to answer questions regarding criminal conviction(s) in both the application and interview process. Clients will have an opportunity to improve their interviewing skills, learn what to wear for job interviews, and where to look for employment. Each participant is required to complete a resume. Classes are available for both realigned and medium to high-risk clients.
- **Prison to Employment (P2E):** can provide up to 170 hours of paid work experience. Supportive Services include money for interview clothing, work tools, etc. Clients can participate in occupational skills training and job search assistance.
- ServSafe Food Handlers Certification: All persons handling food are required by the State of California to possess a Food Handlers Certification Card. To aid clients in obtaining employment in the food service and hospitality industry, a Food Handlers Certification card will be provided upon successful completion of instruction. Instruction available upon request.
- **Drop-in Employment:** Clients can utilize computers for online job searches, check posted classifieds and get assistance completing and sending job applications and resumes. Assistance with completing application forms such as Supplemental Security Income (SSI), California Driver's License (CDL)/California Identification (CA ID) forms are also available.

## **Attachment 2.1 CONTINUED**

## Trauma Informed Care

• Seeking Safety: a gender specific, evidence-based recovery support service for clients with a history of trauma and/or substance abuse. Classes are available for realigned clients only. Consists of one (1) weekly 60-90 minute session for a group of 12-15 clients.

# Case Management

• **Re-Entry:** For medium and high-risk clients, case management is designed to mentor clients as they gain the necessary skills, confidence and direction to overcome life's obstacles. Intervention Specialists may use *Interactive Journaling*<sup>®</sup> with the client as a resource tool, as listed below.

## **Cognitive Behavior Therapy**

- **Reasoning and Rehabilitation (R&R)**: an evidence-based cognitive behavioral program designed to teach impulse control, problem solving techniques and systematic thinking with a move towards more empathetic behavior in a social environment. Classes are available for realigned and medium to high-risk felony clients, and consist of 1.5 to 2 hour sessions, twice per week for a period of seven (7) weeks, closed groups of 10-15 clients each.
- **Courage To Change:** Interactive Journaling<sup>®</sup> System is an evidenced-based case management model developed in collaboration with several US Probation offices. Through the use of this cognitive-behavioral Interactive Journaling<sup>®</sup> System and interaction with their support team, clients address their individual problem areas based on a criminogenic risk-and-needs assessment.

# Housing / Life Skills / Education

- AmeriCorps: Clients at-risk or experiencing homelessness are assessed and given assistance in overcoming housing barriers including advocating for or referrals to resources that produce the income required to obtain housing. This ranges from: County Social Services or Federal Social Security; completing applications to CSL homes, the Housing Authority Section 8 voucher program, or rapid re-housing rental assistance; referrals to Goodwill Workforce Services for employment assistance. Additionally, referrals to SEE International for free eye exam and glasses. Assistance in navigating the legal system for dismissal of convictions, felony reduction, or early termination of probation.
- **Drop-in Education:** Clients are given information regarding how to obtain their GED and on Santa Barbara City College (SBCC) enrollment. Participants can utilize computers for SBCC online enrollment and to view class schedules. Clients are encouraged to utilize computers for completing homework and online assignments requiring internet connection.

# Attachment 2.2



# SANTA MARIA PRRC PROGRAM GUIDE



## Substance Abuse

- Moral Reconation Therapy (MRT): an evidence-based, cognitive behavioral treatment program focused on substance abuse that targets recidivism reduction, and is designed to facilitate the development of higher stages of moral reasoning. Classes are available for realigned and medium to high-risk felony clients. When there are three (3) or more female clients, there will be one (1) female-only group. Consists of twice weekly 90 minute sessions for three (3) groups of up to 12 realigned clients, and twice weekly 90 minute sessions for two (2) groups of up to 12 medium to high-risk felony clients.
- Recovery Oriented System of Care (ROSC): a secular, peer-driven support group for clients with substance abuse issues, and similar to a 12 Step program. Support groups are available for medium and high-risk clients and consist of twice-weekly sessions of 60-90 minutes.
- Reset: a program designed to address a drug or alcohol relapse for clients who are currently
  enrolled in or have successfully completed MRT and uses Living in Balance, an evidence-based
  curriculum. Using a multi-disciplinary team approach, each track is developed by the PRRC Senior
  Deputy Probation Officer (Sr. DPO), PRRC DPO, treatment provider manager, and treatment
  provider counselor based on the client's specific needs and situation.

# **Employment**

- Work And Gain Economic \$elf \$ufficiency (WAGE\$\$): a program designed to assist unemployed or under-employed clients. Participants will learn job-seeking skills and interview techniques with a focus on how to answer questions regarding criminal conviction(s) in both the application and interview process. Clients will have an opportunity to improve their interviewing skills, learn what to wear for job interviews, and where to look for employment. Each participant is required to complete a resume. Classes are available for both realigned and medium to high-risk clients.
- **Prison to Employment (P2E):** can provide up to 170 hours of paid work experience. Supportive Services include money for interview clothing, work tools, etc. Clients can participate in occupational skills training and job search assistance.
- ServSafe Food Handlers Certification: All persons handling food are required by the State of California to possess a Food Handlers Certification Card. To aid clients in obtaining employment in the food service and hospitality industry, a Food Handlers Certification card will be provided upon successful completion of instruction. Instruction available upon request.
- **Drop-in Employment:** Clients can utilize computers for online job searches, check posted classifieds and get assistance completing and sending job applications and resumes. Assistance with completing application forms such as Supplemental Security Income (SSI), California Driver's License (CDL) /California Identification (CA ID) forms are also available.

## **Attachment 2.2 CONTINUED**

## Trauma Informed Care

• Seeking Safety: a gender specific, evidence-based recovery support service for clients with a history of trauma and/or substance abuse. Classes are available for realigned clients only. Consists of one (1) weekly 60-90 minute session for a group of 12-15 clients.

# Case Management

• **Re-Entry:** For medium and high-risk clients, case management is designed to mentor clients as they gain the necessary skills, confidence and direction to overcome life's obstacles. Intervention Specialists may use *Interactive Journaling*<sup>®</sup> with the client as a resource tool, as listed below.

## **Cognitive Behavior Therapy**

- Reasoning and Rehabilitation (R&R): an evidence-based cognitive behavioral program designed to teach impulse control, problem solving techniques and systematic thinking with a move towards more empathetic behavior in a social environment. Classes are available for realigned and medium to high-risk felony clients, and consist of 1.5 to 2 hour sessions, twice per week for a period of seven (7) weeks, closed groups of 10-15 clients each.
- **Courage To Change:** Interactive Journaling<sup>®</sup> System is an evidenced-based case management model developed in collaboration with several US Probation offices. Through the use of this cognitive-behavioral Interactive Journaling<sup>®</sup> System and interaction with their support team, clients address their individual problem areas based on a criminogenic risk-and-needs assessment.

# Housing / Life Skills / Education

- AmeriCorps: Clients at-risk or experiencing homelessness are assessed and given assistance in overcoming housing barriers including advocating for or referrals to resources that produce the income required to obtain housing. This ranges from: County Social Services or Federal Social Security; completing applications to CSL homes, the Housing Authority Section 8 voucher program, Coast Valley deposit assistance, City of Lompoc deposit assistance, or rapid re-housing rental assistance. Additionally, referrals to Allen Hancock College BIGE Club for continued education/skill training; SEE International for free eye exam and glasses. Assistance in navigating the legal system for dismissal of convictions, felony reduction, or early termination of probation.
- **Drop-in Education:** Clients get information on obtaining their GED and Allan Hancock College enrollment. Participants can utilize computers for Hancock College online enrollment and to view class schedules. One-on-one tutoring is also available to clients who desire additional assistance with course work, reading and writing skills, English, computer skills, etc. Clients are assessed by certified teaching staff and a tutor assigned based on the client's needs. Available Monday thru Friday during program hours

## **Batterer's Intervention Program**

• Sessions are targeted to increase responsibility for the domestic violence act by the client, gain awareness on how the client's behavior impacts the entire family, and increase empathy for the victim(s) of the violence. Sessions are once a week for two (2) hours, for 26 weeks.

124 W. Carmen Lane, Suite K, Santa Maria, CA 93458 Monday – Thursday 8:30am to 5:30pm, Friday 8:30am to 5:00 pm